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(Company's Full Name)

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(Business Address: No. Street City / Town / Province)

ATTY. MARIA FRANCHETTE M. ACOSTA

Contact Person

7908-3000

Company Telephone Number

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Month

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Day

Fiscal Year

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Secondary License Type, if Applicable

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Annual Meeting

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Dept. Requiring this Doc.

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Amended Articles Number/Section

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Total No. Of Stockholders

Total Amount of Borrowings

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Domestic

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Foreign

To be accomplished by SEC Personnel concerned

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SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 23 of the Securities Regulation Code

☐ Check box if no longer subject
to filing requirement

| | | | | | | | | |
|--|---------|---|--|---|---|-------|--|--|
| 1. Name and Address of Reporting Person GUTIERREZ, RUFINO HERMANN S. | | 2. Issuer Name and Trading Symbol AYALA LAND, INC (ALI) | | 3. Relationship of Reporting Person to Issuer (Check all applicable) | | | | |
| (Last) | (First) | (Middle) | 3. Tax Identification Number | 5. Statement for Month/Year | _____ X Director Officer (give title below) | | | _____ 10% Owner Other (specify below) |
| c/o Ayala Land, Inc. | | | | June 2024 | | | | |
| (Street) | | | 4. Citizenship | 6. If Amendment, Date of Original (Month/Year) | Vice President | | | |
| (City) | | | FILIPINO | | | | | |
| (Province) | | | | | | | | |
| (Postal Code) | | | Table 1 - Equity Securities Beneficially Owned | | | | | |
| 1. Class of Equity Security | | 2. Transaction Date (Month/Day/Year) | 4. Securities Acquired (A) or Disposed of (D) | | 3. Amount of Securities Owned at End of Month | | 4. Ownership Form: Direct (D) or Indirect (I) * | 6. Nature of Indirect Beneficial Ownership |
| | | | Amount | (A) or (D) | Price | % | Number of Shares | |
| COMMON SHARES AT P1.00 PAR VALUE | | Beg. Bal. | | | | 0.01% | 949,524 | I - 256,600 sh |
| | | | | | | | as of 5/26/2023 | I - 692,924 sh |
| | | | | | | | | |
| | | 6/11/2024 | 77,818 | A* | P28.82 (2024 ESOWN Price) | | | |
| | | | *Acquired through ESOWN Subscription | | | | | |
| | | | | | | | | |
| | | End. Bal. | | | | 0.01% | 1,027,342 | I - 256,600 sh |
| | | | | | | | as of 6/11/2024 | I - 770,742 sh |
| | | | | | | | | |
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If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

(1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:

- (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
- (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.

(2) A person will be deemed to have an indirect beneficial interest in any equity security which is:

- (A) held by members of a person's immediate family sharing the same household;
- (B) held by a partnership in which such person is a general partner;
- (C) held by a corporation of which such person is a controlling shareholder; or
- (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

| 1. Derivative Security | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Yr) | 4. Number of Derivative Securities Acquired (A) or Disposed of (D) | | 5. Date Exercisable and Expiration Date (Month/Day/Year) | | 6. Title and Amount of Underlying Securities | | 7. Price of Derivative Security | 8. No. of Derivative Securities Beneficially Owned at End of Month | 9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) * | 10. Nature of Indirect Beneficial Ownership |
|------------------------|--|------------------------------------|--|------------|--|-----------------|--|----------------------------|---------------------------------|--|--|---|
| | | | Amount | (A) or (D) | Date Exercisable | Expiration Date | Title | Amount or Number of Shares | | | | |
| N/A | | | | | | | | | | | | |
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Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.

RUFINO HERMANN S. GUTIERREZ
Signature of Reporting Person



Date

COVER SHEET

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(Company's Full Name)

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(Business Address: No. Street City / Town / Province)

ATTY. MARIA FRANCHETTE M. ACOSTA

Contact Person

7908-3000

Company Telephone Number

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Month

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| 3 | 1 |
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Day

Fiscal Year

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Secondary License Type, if Applicable

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Month

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Day

Annual Meeting

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Dept. Requiring this Doc.

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Amended Articles Number/Section

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Total No. Of Stockholders

Total Amount of Borrowings

| | | | | | | | |
|--|--|--|--|--|--|--|--|
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Domestic

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Foreign

To be accomplished by SEC Personnel concerned

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File Number

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SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 23 of the Securities Regulation Code

☐ Check box if no longer subject
to filing requirement

| | | | | | | | | |
|---|---------|---|---|---|---------------------------|--|------------------|--|
| 1. Name and Address of Reporting Person JUGO, JOSEPH CARMICHAEL, Z. | | 2. Issuer Name and Trading Symbol AYALA LAND, INC (ALI) | | 7. Relationship of Reporting Person to Issuer (Check all applicable) | | | | |
| (Last) | (First) | (Middle) | 3. Tax Identification Number | 5. Statement for Month/Year | | Director Officer (give title below) | | 10% Owner Other (specify below) |
| c/o Ayala Land, Inc. | | | | June 2024 | | | | |
| (Street) | | | 4. Citizenship FILIPINO | 6. If Amendment, Date of Original (Month/Year) | | SENIOR VICE PRESIDENT | | |
| (City) | | | (Province) | | (Postal Code) | | | |
| Table 1 - Equity Securities Beneficially Owned | | | | | | | | |
| 1. Class of Equity Security | | 2. Transaction Date (Month/Day/Year) | 4. Securities Acquired (A) or Disposed of (D) | | | 3. Amount of Securities Owned at End of Month | | 6. Nature of Indirect Beneficial Ownership |
| | | | Amount | (A) or (D) | Price | % | Number of Shares | 4. Ownership Form: Direct (D) or Indirect (I) * |
| COMMON SHARES AT P1.00 PAR VALUE | | Beg. Bal. | | | | 0.01% | 1,328,154 | I - 1,324,514 sh |
| | | | | | | | as of 5/26/2023 | I - 3,640 sh |
| | | | | | | | | |
| | | 6/11/2024 | 126,779 | A* | P28.82 (2024 ESOWN Price) | | | |
| | | | *Acquired through ESOWN Subscription | | | | | |
| | | | | | | | | |
| | | End. Bal. | | | | 0.01% | 1,454,933 | I - 1,451,293 sh |
| | | | | | | | as of 6/11/2024 | I - 3,640 sh |
| | | | | | | | | |
| | | | | | | | | |

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

(1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:

(A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or

(B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.

(2) A person will be deemed to have an indirect beneficial interest in any equity security which is:

(A) held by members of a person's immediate family sharing the same household;

(B) held by a partnership in which such person is a general partner;

(C) held by a corporation of which such person is a controlling shareholder; or

(D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

| 1. Derivative Security | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Yr) | 4. Number of Derivative Securities Acquired (A) or Disposed of (D) | | 5. Date Exercisable and Expiration Date (Month/Day/Year) | | 6. Title and Amount of Underlying Securities | | 7. Price of Derivative Security | 8. No. of Derivative Securities Beneficially Owned at End of Month | 9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) * | 10. Nature of Indirect Beneficial Ownership |
|------------------------|--|------------------------------------|--|------------|--|-----------------|--|----------------------------|---------------------------------|--|--|---|
| | | | Amount | (A) or (D) | Date Exercisable | Expiration Date | Title | Amount or Number of Shares | | | | |
| N/A | | | | | | | | | | | | |
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Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.


JOSEPH C. MICHAEL Z. JUGO
Signature of Reporting Person

July 4, 2024
Date

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(Company's Full Name)

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| A | Y | A | L | A | | A | V | E | N | U | E | , | | M | A | K | A | T | I | | C | I | T | Y | | | | | | |

(Business Address: No. Street City / Town / Province)

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|----------------------------------|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--------------------------|--|--|--|--|--|--|--|--|--|
| ATTY. MARIA FRANCHETTE M. ACOSTA | | | | | | | | | | | | | | | 7908-3000 | | | | | | | | | |
| Contact Person | | | | | | | | | | | | | | | Company Telephone Number | | | | | | | | | |

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| Month | | Day | | | | | | | | Month | | Day | | |
| Fiscal Year | | | | | | | | | | Annual Meeting | | | | |

Secondary License Type, if Applicable

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| Dept. Requiring this Doc. | | | Amended Articles Number/Section | | | | | | | | | | | | | | |

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| | | | | | Total Amount of Borrowings | | | | | | | | | | | | | | |
| | | | | | Domestic | | | | | Foreign | | | | | | | | | |
| Total No. Of Stockholders | | | | | | | | | | | | | | | | | | | |

To be accomplished by SEC Personnel concerned

| | | | | | | | | | | | | | | | | | | | |
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Remarks = pls. Use black ink for scanning purposes

SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES
Filed pursuant to Section 23 of the Securities Regulation Code

☐ Check box if no longer subject
to filing requirement

| | | | | | | | | | |
|---|--|---|---|----|--|---|------------------|--|--|
| 1. Name and Address of Reporting Person LAMASUTA LAURENT P. | | | 2. Issuer Name and Trading Symbol AYALA LAND, INC (ALI) | | | 7. Relationship of Reporting Person to Issuer (Check all applicable) <div><input checked="" type="checkbox"/> Director <input type="checkbox"/> Officer (give title below)</div> <div><input type="checkbox"/> 10% Owner <input type="checkbox"/> Other (specify below)</div> Senior Vice President | | | |
| (Last) (First) (Middle) | | | 3. Tax Identification Number | | 5. Statement for Month/Year June 2024 | | | | |
| c/o Ayala Land, Inc. | | | | | | | | | |
| (Street) | | | 4. Citizenship FILIPINO | | 6. If Amendment, Date of Original (Month/Year) | | | | |
| (City) (Province) (Postal Code) | | | Table 1 - Equity Securities Beneficially Owned | | | | | | |
| 1. Class of Equity Security | | 2. Transaction Date (Month/Day/Year) | 4. Securities Acquired (A) or Disposed of (D) | | | 3. Amount of Securities Owned at End of Month | | 4. Ownership Form: Direct (D) or Indirect (I) * | 6. Nature of Indirect Beneficial Ownership |
| | | | | | | % | Number of Shares | | |
| COMMON SHARES AT P1.00 PAR VALUE | | Beg. Bal. | | | | 0.03% | 4,365,936 | I - 2,473,057 sh | Indirect sh thru ESOWN |
| | | | | | | | as of 6/11/2024 | I - 1,892,879 sh | Lodged with PCD |
| | | | | | | | | | |
| | | 6/11/2024 | 44,848 | A* | P28.82 (2024 ESOWN Price) | | | | |
| | | | *Acquired through ESOWN Subscription | | | | | | |
| | | | | | | | | | |
| | | End. Bal. | | | | 0.03% | 4,410,784 | I - 2,517,905 sh | Indirect sh thru ESOWN |
| | | | | | | | as of 6/11/2024 | I - 1,892,879 sh | Lodged with PCD |
| | | | | | | | | | |

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

- Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.
- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
 - (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
 - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
 - (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
 - (A) held by members of a person's immediate family sharing the same household;
 - (B) held by a partnership in which such person is a general partner;
 - (C) held by a corporation of which such person is a controlling shareholder; or
 - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.


FORM 23-B (continued)

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

| 1. Derivative Security | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Yr) | 4. Number of Derivative Securities Acquired (A) or Disposed of (D) | | 5. Date Exercisable and Expiration Date (Month/Day/Year) | | 6. Title and Amount of Underlying Securities | | 7. Price of Derivative Security | 8. No. of Derivative Securities Beneficially Owned at End of Month | 9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) * | 10. Nature of Indirect Beneficial Ownership |
|------------------------|--|------------------------------------|--|------------|--|-----------------|--|----------------------------|---------------------------------|--|--|---|
| | | | Amount | (A) or (D) | Date Exercisable | Expiration Date | Title | Amount or Number of Shares | | | | |
| N/A | | | | | | | | | | | | |
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Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.



LAURENT P. LAMASUTA

Signature of Reporting Person

5-July-2024

Date

COVER SHEET

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(Company's Full Name)

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(Business Address: No. Street City / Town / Province)

ATTY. MARIA FRANCHETTE M. ACOSTA

Contact Person

7908-3000

Company Telephone Number

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|---|---|
| 1 | 2 |
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Month

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| 3 | 1 |
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Day

Fiscal Year

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Secondary License Type, if Applicable

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Annual Meeting

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Dept. Requiring this Doc.

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Amended Articles Number/Section

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Total No. Of Stockholders

Total Amount of Borrowings

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Domestic

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Foreign

To be accomplished by SEC Personnel concerned

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File Number

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Document I.D.

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STAMPS

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Remarks = pls. Use black ink for scanning purposes

SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 23 of the Securities Regulation Code

☐ Check box if no longer subject
to filing requirement

| | | | | | | | | | |
|--|--|--------------------------------------|---|------------|--|--|----------------------|---|--|
| 1. Name and Address of Reporting Person LINGAD STEPHANIE J. (Last) (First) (Middle) | | | 2. Issuer Name and Trading Symbol AYALA LAND, INC (ALI) | | | 7. Relationship of Reporting Person to Issuer (Check all applicable) <div><input checked="" type="checkbox"/> Director Officer (give title below)</div> <div><input type="checkbox"/> 10% Owner Other (specify below)</div> VICE PRESIDENT | | | |
| c/o Ayala Land, Inc. | | | 3. Tax Identification Number | | 5. Statement for Month/Year June 2024 | | | | |
| (Street) | | | 4. Citizenship FILIPINO | | 6. If Amendment, Date of Original (Month/Year) | | | | |
| (City) (Province) (Postal Code) | | | Table 1 - Equity Securities Beneficially Owned | | | | | | |
| 1. Class of Equity Security | | 2. Transaction Date (Month/Day/Year) | 4. Securities Acquired (A) or Disposed of (D) | | | 3. Amount of Securities Owned at End of Month | | 4. Ownership Form: Direct (D) or Indirect (I) | 6. Nature of Indirect Beneficial Ownership |
| | | | Amount | (A) or (D) | Price | % | Number of Shares | | |
| COMMON SHARES AT P1.00 PAR VALUE | | Beg. Bal. | | | | 0.01% | 1,052,459 | I - 849,864 sh | Indirect shares through ESOWN |
| | | | | | | | Bal. as of 5/26/2023 | I - 202,595 sh | Indirect shares lodged with PCD |
| | | 6/11/2024 | 42,655 | A* | P28.82 (2024 ESOWN Price) | | | | |
| | | | *Acquired through ESOWN Subscription | | | | | | |
| | | End. Bal. | | | | 0.01% | 1,095,114 | I - 892,519 sh | Indirect shares through ESOWN |
| | | | | | | | Bal. as of 6/11/2024 | I - 202,595 sh | Indirect shares lodged with PCD |
| | | | | | | | | | |
| | | | | | | | | | |

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

(1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:

- (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
- (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.

(2) A person will be deemed to have an indirect beneficial interest in any equity security which is:

- (A) held by members of a person's immediate family sharing the same household;
- (B) held by a partnership in which such person is a general partner;
- (C) held by a corporation of which such person is a controlling shareholder; or
- (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

| 1. Derivative Security | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Yr) | 4. Number of Derivative Securities Acquired (A) or Disposed of (D) | | 5. Date Exercisable and Expiration Date (Month/Day/Year) | | 6. Title and Amount of Underlying Securities | | 7. Price of Derivative Security | 8. No. of Derivative Securities Beneficially Owned at End of Month | 9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) * | 10. Nature of Indirect Beneficial Ownership |
|------------------------|--|------------------------------------|--|------------|--|-----------------|--|----------------------------|---------------------------------|--|--|---|
| | | | Amount | (A) or (D) | Date Exercisable | Expiration Date | Title | Amount or Number of Shares | | | | |
| N/A | | | | | | | | | | | | |
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Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.



STEPHANIE J. LINGAD
Signature of Reporting Person

4-July-2024
Date

COVER SHEET

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(Company's Full Name)

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| A | Y | A | L | A | | A | V | E | N | U | E | , | | M | A | K | A | T | I | | C | I | T | Y | | | | | |
|---|---|---|---|---|--|---|---|---|---|---|---|---|--|---|---|---|---|---|---|--|---|---|---|---|--|--|--|--|--|

(Business Address: No. Street City / Town / Province)

ATTY. MARIA FRANCHETTE M. ACOSTA

Contact Person

7908-3000

Company Telephone Number

| | |
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| 1 | 2 |
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Month

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Day

Fiscal Year

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Secondary License Type, if Applicable

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Month

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Day

Annual Meeting

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Dept. Requiring this Doc.

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Amended Articles Number/Section

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Total No. Of Stockholders

Total Amount of Borrowings

| | | | | | | | |
|--|--|--|--|--|--|--|--|
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Domestic

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Foreign

To be accomplished by SEC Personnel concerned

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Remarks = pls. Use black ink for scanning purposes

SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 23 of the Securities Regulation Code

☐ Check box if no longer subject
to filing requirement

| | | | | | | | | |
|--|---|--|---|---------------------------|---|--|--|--|
| 1. Name and Address of Reporting Person MANUEL ENRIQUE, JR. B. (Last) (First) (Middle) c/o Ayala Land, Inc. (Street) (City) (Province) (Postal Code) | | | 2. Issuer Name and Trading Symbol AYALA LAND, INC (ALI) | | | 7. Relationship of Reporting Person to Issuer (Check all applicable) _____ <input checked="" type="checkbox"/> Director _____ Officer (give title below) _____ 10% Owner _____ Other (specify below) VICE PRESIDENT | | |
| 3. Tax Identification Number | | | 5. Statement for Month/Year June 2024 | | | | | |
| 4. Citizenship FILIPINO | | | 6. If Amendment, Date of Original (Month/Year) | | | | | |
| Table 1 - Equity Securities Beneficially Owned | | | | | | | | |
| 1. Class of Equity Security | 2. Transaction Date (Month/Day/Year) | 4. Securities Acquired (A) or Disposed of (D) Amount (A) or (D) Price | | | 3. Amount of Securities Owned at End of Month | | 4. Ownership Form: Direct (D) or Indirect (I) * | 6. Nature of Indirect Beneficial Ownership |
| | | | | | % | Number of Shares | | |
| COMMON SHARES AT P1.00 PAR VALUE | Beg. Bal. | | | | 0.01% | 901,446 | I - 403,386 sh | Lodged with PCD |
| | | | | | | as of 9/26/2023 | I - 498,060 sh | Indirect shares through ESOWN |
| | 6/11/2024 | 52,000 | A* | P28.82 (2024 ESOWN Price) | | | | |
| | | *Acquired through ESOWN Subscription | | | | | | |
| | End. Bal. | | | | 0.01% | 953,446 | I - 403,386 sh | Lodged with PCD |
| | | | | | | as of 6/11/2024 | I - 550,060 sh | Indirect shares through ESOWN |
| | | | | | | | | |

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

(1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:

- (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
- (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.

(2) A person will be deemed to have an indirect beneficial interest in any equity security which is:

- (A) held by members of a person's immediate family sharing the same household;
- (B) held by a partnership in which such person is a general partner;
- (C) held by a corporation of which such person is a controlling shareholder; or
- (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

| 1. Derivative Security | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Yr) | 4. Number of Derivative Securities Acquired (A) or Disposed of (D) | | 5. Date Exercisable and Expiration Date (Month/Day/Year) | | 6. Title and Amount of Underlying Securities | | 7. Price of Derivative Security | 8. No. of Derivative Securities Beneficially Owned at End of Month | 9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) * | 10. Nature of Indirect Beneficial Ownership |
|------------------------|--|------------------------------------|--|------------|--|-----------------|--|----------------------------|---------------------------------|--|--|---|
| | | | Amount | (A) or (D) | Date Exercisable | Expiration Date | Title | Amount or Number of Shares | | | | |
| N/A | | | | | | | | | | | | |
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Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.


ENRIQUE B. MANUEL, JR.
Signature of Reporting Person

4-July-2024
Date

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(Company's Full Name)

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(Business Address: No. Street City / Town / Province)

ATTY. MARIA FRANCHETTE M. ACOSTA

Contact Person

7908-3000

Company Telephone Number

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Month

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Day

Fiscal Year

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Secondary License Type, if Applicable

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Month

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Day

Annual Meeting

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Dept. Requiring this Doc.

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Amended Articles Number/Section

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Total No. Of Stockholders

Total Amount of Borrowings

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Domestic

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Foreign

To be accomplished by SEC Personnel concerned

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File Number

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SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES
Filed pursuant to Section 23 of the Securities Regulation Code

☐ Check box if no longer subject
to filing requirement

| | | | | | | | | | | | | | | | |
|---|--|---|--|--|--|---|--|---|--|--|--|-------------------------------|--|-------------------------------|--|
| 1. Name and Address of Reporting Person MENPIN ROMEO JR. 1 (Last) (First) (Middle) c/o Ayala Land, Inc. (Street) (City) (Province) (Postal Code) | | 2. Issuer Name and Trading Symbol AYALA LAND, INC (ALI) | | 7. Relationship of Reporting Person to Issuer (Check all applicable) _____ X Director _____ 10% Owner Officer _____ Other (give title below) (specify below) Vice President | | | | | | | | | | | |
| 3. Tax Identification Number | | 5. Statement for Month/Year June 2024 | | 6. If Amendment, Date of Original (MonthYear) | | | | | | | | | | | |
| 4. Citizenship FILIPINO | | | | | | | | | | | | | | | |
| | | Table 1 - Equity Securities Beneficially Owned | | | | | | | | | | | | | |
| 1. Class of Equity Security | | 2. Transaction Date (Month/Day/Year) | | 4. Securities Acquired (A) or Disposed of (D) | | 3. Amount of Securities Owned at End of Month | | 4. Ownership Form: Direct (D) or Indirect (I) * | | 6. Nature of Indirect Beneficial Ownership | | | | | |
| | | | | | | % | | Number of Shares | | | | | | | |
| COMMON SHARES AT P1.00 PAR VALUE | | Beg. Bal. | | | | 0.01% | | 886,191 | | I - 873,791 sh | | Indirect shares through ESOWN | | | |
| | | | | | | | | 6/5/2024 | | I - 12,400 sh | | Lodged with PCD | | | |
| | | | | | | | | | | | | | | | |
| | | 6/11/2024 | | 42,632 | | A* | | P28.82 (2024 ESOWN Pr | | | | | | | |
| | | | | *Acquired through ESOWN Subscription | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| | | End. Bal. | | | | | | 0.01% | | 928,823 | | I - 916,423 sh | | Indirect shares through ESOWN | |
| | | | | | | | | as of 6/11/2024 | | I - 12,400 sh | | Lodged with PCD | | | |
| | | | | | | | | | | | | | | | |
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If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

(1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:

(A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or

(B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.

(2) A person will be deemed to have an indirect beneficial interest in any equity security which is:

(A) held by members of a person's immediate family sharing the same household;

(B) held by a partnership in which such person is a general partner;

(C) held by a corporation of which such person is a controlling shareholder; or

(D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

FORM 23-B (continued)

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

| 1. Derivative Security | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Yr) | 4. Number of Derivative Securities Acquired (A) or Disposed of (D) | | 5. Date Exercisable and Expiration Date (Month/Day/Year) | | 6. Title and Amount of Underlying Securities | | 7. Price of Derivative Security | 8. No. of Derivative Securities Beneficially Owned at End of Month | 9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) * | 10. Nature of Indirect Beneficial Ownership |
|------------------------|--|------------------------------------|--|------------|--|-----------------|--|----------------------------|---------------------------------|--|--|---|
| | | | Amount | (A) or (D) | Date Exercisable | Expiration Date | Title | Amount or Number of Shares | | | | |
| N/A | | | | | | | | | | | | |
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Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.

ROMEO T. MENPIN, JR.

Signature of Reporting Person

07/04/2024

Date

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(Company's Full Name)

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|---|---|---|---|---|--|---|---|---|---|---|---|---|--|---|---|---|---|---|---|--|---|---|---|---|--|--|--|--|--|

(Business Address: No. Street City / Town / Province)

ATTY. MARIA FRANCHETTE M. ACOSTA

Contact Person

7908-3000

Company Telephone Number

| | |
|---|---|
| 1 | 2 |
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Month

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Day

Fiscal Year

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Secondary License Type, if Applicable

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Month

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Day

Annual Meeting

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Dept. Requiring this Doc.

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Amended Articles Number/Section

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Total No. Of Stockholders

Total Amount of Borrowings

| | | | | | | | |
|--|--|--|--|--|--|--|--|
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Domestic

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Foreign

To be accomplished by SEC Personnel concerned

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File Number

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Document I.D.

Cashier

Cashier

STAMPS

STAMPS

Remarks = pls. Use black ink for scanning purposes

SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 23 of the Securities Regulation Code

☐ Check box if no longer subject
to filing requirement

| | | | | | | | | | |
|--|--|---|---|--|--|---|--|--|--|
| 1. Name and Address of Reporting Person PINEDA ROSCOE M. | | | 2. Issuer Name and Trading Symbol AYALA LAND, INC (ALI) | | | 7. Relationship of Reporting Person to Issuer (Check all applicable) <div><div><input checked="" type="checkbox"/> Director</div><div><input type="checkbox"/> 10% Owner</div></div> <div><div><input type="checkbox"/> Officer</div><div><input type="checkbox"/> Other</div></div> <div><div>(give title below)</div><div>(specify below)</div></div> VICE PRESIDENT, CHIEF INFORMATION OFFICER AND DATA PROTECTION OFFICER | | | |
| (Last) (First) (Middle) | | | 3. Tax Identification Number | | 5. Statement for Month/Year June 2024 | | | | |
| c/o Ayala Land, Inc. | | | | | | | | | |
| (Street) | | | 4. Citizenship FILIPINO | | 6. If Amendment, Date of Original (Month/Year) | | | | |
| (City) (Province) (Postal Code) | | | Table 1 - Equity Securities Beneficially Owned | | | | | | |
| 1. Class of Equity Security | | 2. Transaction Date (Month/Day/Year) | 4. Securities Acquired (A) or Disposed of (D) | | | 3. Amount of Securities Owned at End of Month | | 4. Ownership Form: Direct (D) or Indirect (I) * | 6. Nature of Indirect Beneficial Ownership |
| | | | | | | % Number of Shares | | | |
| | | | Amount (A) or (D) Price | | | | | | |
| COMMON SHARES AT P1.00 PAR VALUE | | Beg. Bal. | | | | 0.00% 0 | | | |
| | | | | | | 2/21/2023 | | | |
| | | | | | | | | | |
| | | 6/11/2024 | 40,000 A* P28.82 (2024 ESOWN Price) | | | | | | |
| | | | *Acquired through ESOWN Subscription | | | | | | |
| | | | | | | | | | |
| | | End. Bal. | | | | 0.00% 40,000 | | I | Indirect shares through ESOWN |
| | | | | | | as of 6/11/2024 | | | |
| | | | | | | | | | |
| VOTING PREFERRED SHARES at P0.10 PAR VALUE | | | | | | 0.00% 0 | | | |
| | | | | | | | | | |

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

(1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:

(A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or

(B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.

(2) A person will be deemed to have an indirect beneficial interest in any equity security which is:

(A) held by members of a person's immediate family sharing the same household;

(B) held by a partnership in which such person is a general partner;

(C) held by a corporation of which such person is a controlling shareholder; or

(D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

| 1. Derivative Security | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Yr) | 4. Number of Derivative Securities Acquired (A) or Disposed of (D) | | 5. Date Exercisable and Expiration Date (Month/Day/Year) | | 6. Title and Amount of Underlying Securities | | 7. Price of Derivative Security | 8. No. of Derivative Securities Beneficially Owned at End of Month | 9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) * | 10. Nature of Indirect Beneficial Ownership |
|------------------------|--|------------------------------------|--|------------|--|-----------------|--|----------------------------|---------------------------------|--|--|---|
| | | | Amount | (A) or (D) | Date Exercisable | Expiration Date | Title | Amount or Number of Shares | | | | |
| N/A | | | | | | | | | | | | |
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Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.


ROSCOE M. PINEDA
Signature of Reporting Person

July 5, 2024
Date