

COVER SHEET

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(Company's Full Name)

3	1	/	F		T	O	W	E	R		O	N	E	,		A	Y	A	L	A		T	R	I	A	N	G	L	E
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A	Y	A	L	A		A	V	E	N	U	E	,		M	A	K	A	T	I		C	I	T	Y					
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(Business Address: No. Street City / Town / Province)

ATTY. MARIA FRANCHETTE M. ACOSTA

Contact Person

7908-3000

Company Telephone Number

1	2
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Month

3	1
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Day

Fiscal Year

	2	3	-	B
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Secondary License Type, if Applicable

0	4
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Month

2	6
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Day

Annual Meeting

C	F	D
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Dept. Requiring this Doc.

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Amended Articles Number/Section

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Total No. Of Stockholders

Total Amount of Borrowings

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Domestic

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Foreign

To be accomplished by SEC Personnel concerned

[illegible]

File Number

LCU

[illegible]

Document I.D.

Cashier

STAMPS

STAMPS

Remarks = pls. Use black ink for scanning purposes

SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 23 of the Securities Regulation Code

☐ Check box if no longer subject
to filing requirement

1. Name and Address of Reporting Person BAFFREY, ROBERT MICHAEL N.		2. Issuer Name and Trading Symbol AYALA LAND, INC (ALI)		7. Relationship of Reporting Person to Issuer (Check all applicable)			
(Last)	(First)	(Middle)	3. Tax Identification Number	5. Statement for Month/Year		Director Officer 10% Owner Other	
c/o Ayala Land, Inc.				June 2024		(give title below)	
(Street)			4. Citizenship FILIPINO	6. If Amendment, Date of Original (Month/Year)		(specify below)	
(City)			VICE PRESIDENT				
(Province)			Table 1 - Equity Securities Beneficially Owned				
(Postal Code)							
1. Class of Equity Security		2. Transaction Date (Month/Day/Year)	4. Securities Acquired (A) or Disposed of (D)		3. Amount of Securities Owned at End of Month	4. Ownership Form: Direct (D) or Indirect (I) *	6. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Price	%	Number of Shares
COMMON SHARES AT P1.00 PAR VALUE		Beg. Bal.				0.00%	76,873
							as of 6/11/2024
		6/11/2024	57,655	A*	P28.82 (2024 ESOWN Price)		
			*Acquired through ESOWN Subscription				
		End. Bal.				0.00%	134,528
							as of 6/11/2024

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

(1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:

(A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or

(B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.

(2) A person will be deemed to have an indirect beneficial interest in any equity security which is:

(A) held by members of a person's immediate family sharing the same household;

(B) held by a partnership in which such person is a general partner;

(C) held by a corporation of which such person is a controlling shareholder; or

(D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) *	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.


Robert Michael N. Baffrey
Signature of Reporting Person

04 July 2024
Date

COVER SHEET

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A	Y	A	L	A		L	A	N	D	,		I	N	C	.															

(Company's Full Name)

3	1	/	F		T	O	W	E	R		O	N	E	,		A	Y	A	L	A		T	R	I	A	N	G	L	E	
A	Y	A	L	A		A	V	E	N	U	E	,		M	A	K	A	T	I		C	I	T	Y						

(Business Address: No. Street City / Town / Province)

ATTY. MARIA FRANCHETTE M. ACOSTA															7908-3000									
Contact Person															Company Telephone Number									

1	2	3	1	2				3	-	B	0	4	2	6
Month		Day								Month		Day		
Fiscal Year										Annual Meeting				

Secondary License Type, if Applicable

C	F	D															
Dept. Requiring this Doc.			Amended Articles Number/Section														

					Total Amount of Borrowings									
Total No. Of Stockholders					Domestic					Foreign				

To be accomplished by SEC Personnel concerned

File Number										LCU									
Document I.D.										Cashier									

STAMPS

Remarks = pls. Use black ink for scanning purposes

SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES
Filed pursuant to Section 23 of the Securities Regulation Code

☐ Check box if no longer subject
to filing requirement

1. Name and Address of Reporting Person BERNARDO ANNABETH R.			2. Issuer Name and Trading Symbol AYALA LAND, INC (ALI)			7. Relationship of Reporting Person to Issuer (Check all applicable) <div><input checked="" type="checkbox"/> Director <input type="checkbox"/> Officer (give title below)</div> <div><input type="checkbox"/> 10% Owner <input type="checkbox"/> Other (specify below) CHIEF AUDIT EXECUTIVE</div>			
(Last)	(First)	(Middle)	3. Tax Identification Number		5. Statement for Month/Year June 2024				
c/o Ayala Land, Inc.									
(Street)			4. Citizenship FILIPINO		6. If Amendment, Date of Original (Month/Year)				
(City)			(Province)			(Postal Code)			
Table 1 - Equity Securities Beneficially Owned									
1. Class of Equity Security		2. Transaction Date (Month/Day/Year)	4. Securities Acquired (A) or Disposed of (D)			3. Amount of Securities Owned at End of Month		4. Ownership Form: Direct (D) or Indirect (I) *	6. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Price	%	Number of Shares		
COMMON SHARES AT P1.00 PAR VALUE		Beg. Bal.				0.00%	169,056	I - 168,756 sh	Indirect shares through ESOWN
							as of 6/11/2024	I - 300 sh	Lodged with PCD
		6/11/2024	15,430	A*	P28.82 (2024 ESOWN Price)				
			*Acquired through ESOWN Subscription						
		End. Bal.				0.00%	184,486	I - 184,186 sh	Indirect shares through ESOWN
							as of 6/11/2024	I - 300 sh	Lodged with PCD

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

- Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.
- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
 - (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
 - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
 - (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
 - (A) held by members of a person's immediate family sharing the same household;
 - (B) held by a partnership in which such person is a general partner;
 - (C) held by a corporation of which such person is a controlling shareholder; or
 - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) *	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.


ANNABETH R. BERNARDO
Signature of Reporting Person

5-July-2024
Date

COVER SHEET

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A	Y	A	L	A		L	A	N	D	,		I	N	C	.															

(Company's Full Name)

3	1	/	F		T	O	W	E	R		O	N	E	,		A	Y	A	L	A		T	R	I	A	N	G	L	E	
A	Y	A	L	A		A	V	E	N	U	E	,		M	A	K	A	T	I		C	I	T	Y						

(Business Address: No. Street City / Town / Province)

ATTY. MARIA FRANCHETTE M. ACOSTA															7908-3000									
Contact Person															Company Telephone Number									

1	2	3	1	2				3	-	B	0	4	2	6
Month		Day								Month		Day		
Fiscal Year										Annual Meeting				

Secondary License Type, if Applicable

C	F	D															
Dept. Requiring this Doc.			Amended Articles Number/Section														

					Total Amount of Borrowings														
					Domestic					Foreign									
Total No. Of Stockholders																			

To be accomplished by SEC Personnel concerned

File Number										LCU									
Document I.D.										Cashier									

STAMPS

Remarks = pls. Use black ink for scanning purposes

SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 23 of the Securities Regulation Code

☐ Check box if no longer subject
to filing requirement

1. Name and Address of Reporting Person CHIONG, MA. LUISA D.		2. Issuer Name and Trading Symbol AYALA LAND, INC (ALI)		7. Relationship of Reporting Person to Issuer (Check all applicable)				
(Last)	(First)	(Middle)	3. Tax Identification Number	5. Statement for Month/Year	Director Officer (give title below)			10% Owner Other (specify below)
c/o Ayala Land, Inc.				June 2024	<input checked="" type="checkbox"/>			
(Street)			4. Citizenship	6. If Amendment, Date of Original (Month/Year)	VICE PRESIDENT			
(City)			FILIPINO					
(Province)								
(Postal Code)			Table 1 - Equity Securities Beneficially Owned					
1. Class of Equity Security		2. Transaction Date (Month/Day/Year)	4. Securities Acquired (A) or Disposed of (D)		3. Amount of Securities Owned at End of Month		4. Ownership Form: Direct (D) or Indirect (I) *	6. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Price	%	Number of Shares	
COMMON SHARES AT P1.00 PAR VALUE		Beg. Bal.				0.01%	1,197,645	I - 1,194,189 sh
							as of 6/11/2024	D - 3,456 sh
		6/11/2024	79,339	A*	P28.82 (2024 ESOWN Price)			
			*Acquired through ESOWN Subscription					
		End. Bal.				0.01%	1,276,984	I - 1,273,528 sh
							as of 6/11/2024	D - 3,456 sh

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

(1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:

- (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
- (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.

(2) A person will be deemed to have an indirect beneficial interest in any equity security which is:


- (A) held by members of a person's immediate family sharing the same household;
- (B) held by a partnership in which such person is a general partner;
- (C) held by a corporation of which such person is a controlling shareholder; or
- (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) *	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.


MA. LUISA D. CHONG
Signature of Reporting Person

July 4, 2024
Date

COVER SHEET

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(Company's Full Name)

3	1	/	F		T	O	W	E	R		O	N	E	,		A	Y	A	L	A		T	R	I	A	N	G	L	E
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A	Y	A	L	A		A	V	E	N	U	E	,		M	A	K	A	T	I		C	I	T	Y					
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(Business Address: No. Street City / Town / Province)

ATTY. MARIA FRANCHETTE M. ACOSTA

Contact Person

7908-3000

Company Telephone Number

1	2
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Month

3	1
---	---

Day

Fiscal Year

	2	3	-	B
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Secondary License Type, if Applicable

0	4
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Month

2	6
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Day

Annual Meeting

C	F	D
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[illegible]

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Amended Articles Number/Section

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Total No. Of Stockholders

Total Amount of Borrowings

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Domestic

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Foreign

To be accomplished by SEC Personnel concerned

[illegible]

File Number

LCU

LCU

[illegible]

Document I.D.

Cashier

Cashier

STAMPS

STAMPS

Remarks = pls. Use black ink for scanning purposes

SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES
Filed pursuant to Section 23 of the Securities Regulation Code

☐ Check box if no longer subject
to filing requirement

1. Name and Address of Reporting Person			2. Issuer Name and Trading Symbol			7. Relationship of Reporting Person to Issuer (Check all applicable) <div><div><div><div><div></div><div>X</div><div></div></div><div>Director Officer (give title below)</div></div><div><div><div></div><div></div><div></div></div><div>10% Owner Other (specify below)</div></div></div><div>SENIOR VICE PRESIDENT</div></div>							
CRUZ RAQUEL S.			AYALA LAND, INC (ALI)										
(Last) (First) (Middle)			3. Tax Identification Number						5. Statement for Month/Year				
c/o Ayala Land, Inc.									June 2024				
(Street)			4. Citizenship			6. If Amendment, Date of Original (Month/Year)							
			FILIPINO										
(City) (Province) (Postal Code)			Table 1 - Equity Securities Beneficially Owned										
1. Class of Equity Security		2. Transaction Date (Month/Day/Year)		4. Securities Acquired (A) or Disposed of (D)		3. Amount of Securities Owned at End of Month		4. Ownership Form: Direct (D) or Indirect (I) *		6. Nature of Indirect Beneficial Ownership			
						% Number of Shares							
COMMON SHARES AT P1.00 PAR VALUE		Beg. Bal.				0.01%		844,382		I - 825,863 sh		Indirect shares through ESOWN	
								as of 6/11/2024		I - 18,519 sh		Lodged with PCD	
		6/11/2024		92,516 A* P28.82 (2024 ESOWN Price)									
				*Acquired through ESOWN Subscription									
		End. Bal.				0.01%		936,898		I - 918,379 sh		Indirect shares through ESOWN	
								as of 6/11/2024		I - 18,519 sh		Lodged with PCD	

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

(1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:

(A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or

(B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.

(2) A person will be deemed to have an indirect beneficial interest in any equity security which is:

(A) held by members of a person's immediate family sharing the same household;

(B) held by a partnership in which such person is a general partner;

(C) held by a corporation of which such person is a controlling shareholder; or


(D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) *	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.


RAQUEL S. CRUZ
Signature of Reporting Person

5-July-2024
Date

COVER SHEET

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A	Y	A	L	A		L	A	N	D	,		I	N	C	.															

(Company's Full Name)

3	1	/	F		T	O	W	E	R		O	N	E	,		A	Y	A	L	A		T	R	I	A	N	G	L	E	
A	Y	A	L	A		A	V	E	N	U	E	,		M	A	K	A	T	I		C	I	T	Y						

(Business Address: No. Street City / Town / Province)

ATTY. MARIA FRANCHETTE M. ACOSTA															7908-3000									
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Contact Person

Company Telephone Number

1	2	3	1	2	3	-	B	0	4	2	6
Month		Day						Month		Day	
Fiscal Year								Annual Meeting			

Secondary License Type, if Applicable

C	F	D															
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Dept. Requiring this Doc.

Amended Articles Number/Section

					Total Amount of Borrowings														
					Domestic					Foreign									

Total No. Of Stockholders

To be accomplished by SEC Personnel concerned

File Number										LCU									
Document I.D.										Cashier									

STAMPS

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SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 23 of the Securities Regulation Code

☐ Check box if no longer subject
to filing requirement

1. Name and Address of Reporting Person FERIA PAULINE CLARISSE K. <small>(Last) (First) (Middle)</small> c/o Ayala Land, Inc. <small>(Street)</small> <small>(City) (Province) (Postal Code)</small>		2. Issuer Name and Trading Symbol AYALA LAND, INC (ALI)		7. Relationship of Reporting Person to Issuer <small>(Check all applicable)</small> <div><div><input checked="" type="checkbox"/> Director Officer <small>(give title below)</small></div><div><input type="checkbox"/> 10% Owner Other <small>(specify below)</small></div></div> VICE PRESIDENT				
3. Tax Identification Number		5. Statement for Month/Year June 2024						
4. Citizenship FILIPINO		6. If Amendment, Date of Original (Month/Year)						
Table 1 - Equity Securities Beneficially Owned								
1. Class of Equity Security COMMON SHARES AT P1.00 PAR VALUE	2. Transaction Date (Month/Day/Year) Beg. Bal.	4. Securities Acquired (A) or Disposed of (D)			3. Amount of Securities Owned at End of Month		4. Ownership Form: Direct (D) or Indirect (I) *	6. Nature of Indirect Beneficial Ownership
		Amount	(A) or (D)	Price	%	Number of Shares		
					0.00%	198,073	I - 93,073 sh	Indirect shares through ESOWN
						as of 6/11/2024	I - 105,000 sh	Shares held by immediate family member
								sharing the same household
	6/11/2024	69,805	A*	P28.82 (2024 ESOWN Price)				
		*Acquired through ESOWN Subscription						
	End. Bal.				0.00%	267,878	I - 162,878 sh	Indirect shares through ESOWN
						as of 6/11/2024	I - 105,000 sh	Shares held by immediate family member
								sharing the same household

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

(1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:

(A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or

(B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.

(2) A person will be deemed to have an indirect beneficial interest in any equity security which is:

(A) held by members of a person's immediate family sharing the same household;

(B) held by a partnership in which such person is a general partner;

(C) held by a corporation of which such person is a controlling shareholder; or


(D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) *	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.


PAULINE CLARISSE K. FERIA
Signature of Reporting Person

5-July-2024
Date

COVER SHEET

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A	Y	A	L	A		L	A	N	D	,		I	N	C	.															

(Company's Full Name)

3	1	/	F		T	O	W	E	R		O	N	E	,		A	Y	A	L	A		T	R	I	A	N	G	L	E	
A	Y	A	L	A		A	V	E	N	U	E	,		M	A	K	A	T	I		C	I	T	Y						

(Business Address: No. Street City / Town / Province)

ATTY. MARIA FRANCHETTE M. ACOSTA															7908-3000									
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Contact Person

Company Telephone Number

1	2	3	1
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Month Day

Fiscal Year

2	3	-	B
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0	4	2	6
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Month Day

Annual Meeting

Secondary License Type, if Applicable

C	F	D
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Dept. Requiring this Doc.

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Amended Articles Number/Section

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Total No. Of Stockholders

Total Amount of Borrowings							

Domestic

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Foreign

To be accomplished by SEC Personnel concerned

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File Number

LCU

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Document I.D.

Cashier

STAMPS									
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Remarks = pls. Use black ink for scanning purposes

SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 23 of the Securities Regulation Code

☐ Check box if no longer subject
to filing requirement

1. Name and Address of Reporting Person FERNANDO DINDO R. (Last) (First) (Middle) c/o Ayala Land, Inc. (Street) (City) (Province) (Postal Code)			2. Issuer Name and Trading Symbol AYALA LAND, INC (ALI)			7. Relationship of Reporting Person to Issuer (Check all applicable) Director _____ 10% Owner _____ Officer _____ Other _____ (give title below) (specify below) VICE PRESIDENT		
3. Tax Identification Number			5. Statement for Month/Year June 2024					
4. Citizenship FILIPINO			6. If Amendment, Date of Original (Month/Year)					
Table 1 - Equity Securities Beneficially Owned								
1. Class of Equity Security	2. Transaction Date (Month/Day/Year)	4. Securities Acquired (A) or Disposed of (D)			3. Amount of Securities Owned at End of Month		4. Ownership Form: Direct (D) or Indirect (I) *	6. Nature of Indirect Beneficial Ownership
		Amount	(A) or (D)	Price	%	Number of Shares		
COMMON SHARES AT P1.00 PAR VALUE	Beg. Bal.				0.01%	1,400,295	I	Indirect shares thru ESOWN
						as of 6/11/2024		
	6/11/2024	51,427	A*	P28.82 (2024 ESOWN Price)				
		*Acquired through ESOWN Subscription						
	End. Bal.				0.01%	1,451,722	I	Indirect shares thru ESOWN
						as of 6/11/2024		

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

(1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:

- (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
- (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.

(2) A person will be deemed to have an indirect beneficial interest in any equity security which is:

- (A) held by members of a person's immediate family sharing the same household;
- (B) held by a partnership in which such person is a general partner;
- (C) held by a corporation of which such person is a controlling shareholder; or
- (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) *	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.


DINDO R. FERNANDO
Signature of Reporting Person

July 4, 2024
Date

COVER SHEET

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(Company's Full Name)

3	1	/	F		T	O	W	E	R		O	N	E	,		A	Y	A	L	A		T	R	I	A	N	G	L	E
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A	Y	A	L	A		A	V	E	N	U	E	,		M	A	K	A	T	I		C	I	T	Y					
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(Business Address: No. Street City / Town / Province)

ATTY. MARIA FRANCHETTE M. ACOSTA

Contact Person

7908-3000

Company Telephone Number

1	2
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Month

3	1
---	---

Day

Fiscal Year

	2	3	-	B
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Secondary License Type, if Applicable

0	4
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Month

2	6
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Day

Annual Meeting

C	F	D
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Dept. Requiring this Doc.

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Amended Articles Number/Section

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Total No. Of Stockholders

Total Amount of Borrowings

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Domestic

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Foreign

To be accomplished by SEC Personnel concerned

[illegible]

File Number

LCU

[illegible]

Document I.D.

Cashier

STAMPS

STAMPS

Remarks = pls. Use black ink for scanning purposes

SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 23 of the Securities Regulation Code

☐ Check box if no longer subject
to filing requirement

1. Name and Address of Reporting Person GUTIERREZ RUFINO HERMANN S.		2. Issuer Name and Trading Symbol AYALA LAND, INC (ALI)		3. Relationship of Reporting Person to Issuer (Check all applicable)				
(Last)	(First)	(Middle)	3. Tax Identification Number	5. Statement for Month/Year June 2024		Director Officer (give title below)		10% Owner Other (specify below)
c/o Ayala Land, Inc.						Vice President		
(Street)			4. Citizenship FILIPINO	6. If Amendment, Date of Original (Month/Year)				
(City)	(Province)	(Postal Code)	Table 1 - Equity Securities Beneficially Owned					
1. Class of Equity Security		2. Transaction Date (Month/Day/Year)	4. Securities Acquired (A) or Disposed of (D)		3. Amount of Securities Owned at End of Month		4. Ownership Form: Direct (D) or Indirect (I) *	6. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Price	%	Number of Shares	
COMMON SHARES AT P1.00 PAR VALUE		Beg. Bal.				0.01%	1,027,342	I - 256,600 sh
							as of 6/11/2024	I - 770,742 sh
		6/11/2024	58,364	A*	P28.82 (2024 ESOWN Price)			
			*Acquired through ESOWN Subscription					
		End. Bal.				0.01%	1,085,706	I - 256,600 sh
							as of 6/11/2024	I - 829,106 sh

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

(1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:

- (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
- (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.

(2) A person will be deemed to have an indirect beneficial interest in any equity security which is:

- (A) held by members of a person's immediate family sharing the same household;
- (B) held by a partnership in which such person is a general partner;
- (C) held by a corporation of which such person is a controlling shareholder; or
- (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) *	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.

RUFINO HERMANN S. GUTIERREZ

Signature of Reporting Person



Date

COVER SHEET

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A	Y	A	L	A		L	A	N	D	,		I	N	C	.															

(Company's Full Name)

3	1	/	F		T	O	W	E	R		O	N	E	,		A	Y	A	L	A		T	R	I	A	N	G	L	E	
A	Y	A	L	A		A	V	E	N	U	E	,		M	A	K	A	T	I		C	I	T	Y						

(Business Address: No. Street City / Town / Province)

ATTY. MARIA FRANCHETTE M. ACOSTA															7908-3000									
Contact Person															Company Telephone Number									

1	2	3	1	2				3	-	B	0	4	2	6
Month		Day								Month		Day		
Fiscal Year										Annual Meeting				

Secondary License Type, if Applicable

C	F	D															
Dept. Requiring this Doc.			Amended Articles Number/Section														

					Total Amount of Borrowings									
Total No. Of Stockholders					Domestic					Foreign				

To be accomplished by SEC Personnel concerned

File Number										LCU									
Document I.D.										Cashier									

STAMPS

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SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES
Filed pursuant to Section 23 of the Securities Regulation Code

☐ Check box if no longer subject
to filing requirement

1. Name and Address of Reporting Person JUGO JOSEPH CARMICHAEL Z.			2. Issuer Name and Trading Symbol AYALA LAND, INC (ALI)			7. Relationship of Reporting Person to Issuer (Check all applicable) <div><div><input checked="" type="checkbox"/> Director Officer (give title below)</div><div><input type="checkbox"/> 10% Owner Other (specify below)</div></div> SENIOR VICE PRESIDENT					
(Last) (First) (Middle) c/o Ayala Land, Inc.			3. Tax Identification Number		5. Statement for Month/Year June 2024						
(Street)			4. Citizenship FILIPINO		6. If Amendment, Date of Original (Month/Year)						
(City) (Province) (Postal Code)			Table 1 - Equity Securities Beneficially Owned								
1. Class of Equity Security		2. Transaction Date (Month/Day/Year)		4. Securities Acquired (A) or Disposed of (D)		3. Amount of Securities Owned at End of Month		4. Ownership Form: Direct (D) or Indirect (I) *		6. Nature of Indirect Beneficial Ownership	
						%		Number of Shares			
				Amount (A) or (D) Price							
COMMON SHARES AT P1.00 PAR VALUE		Beg. Bal.				0.01%		1,454,933		I - 1,451,293 sh	
								as of 6/11/2024		I - 3,640 sh	
		6/11/2024		95,084 A* P28.82 (2024 ESOWN Price)							
				*Acquired through ESOWN Subscription							
		End. Bal.				0.01%		1,550,017		I - 1,546,377 sh	
								as of 6/11/2024		I - 3,640 sh	

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

(1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:

(A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or

(B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.

(2) A person will be deemed to have an indirect beneficial interest in any equity security which is:

(A) held by members of a person's immediate family sharing the same household;

(B) held by a partnership in which such person is a general partner;

(C) held by a corporation of which such person is a controlling shareholder; or

(D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) *	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.


JOSEPH CARMICHAEL Z. JUGO
Signature of Reporting Person

July 4, 2024
Date

COVER SHEET

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(Company's Full Name)

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A	Y	A	L	A		A	V	E	N	U	E	,		M	A	K	A	T	I		C	I	T	Y					
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(Business Address: No. Street City / Town / Province)

ATTY. MARIA FRANCHETTE M. ACOSTA

Contact Person

7908-3000

Company Telephone Number

1	2
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Month

3	1
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Day

Fiscal Year

	2	3	-	B
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Secondary License Type, if Applicable

0	4
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Month

2	6
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Day

Annual Meeting

C	F	D
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Dept. Requiring this Doc.

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Amended Articles Number/Section

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Total No. Of Stockholders

Total Amount of Borrowings

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Domestic

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Foreign

To be accomplished by SEC Personnel concerned

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File Number

LCU

LCU

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Document I.D.

Cashier

Cashier

STAMPS

STAMPS

Remarks = pls. Use black ink for scanning purposes

SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES
Filed pursuant to Section 23 of the Securities Regulation Code

☐ Check box if no longer subject
to filing requirement

1. Name and Address of Reporting Person SAGUN ISABEL D. (Last) (First) (Middle) c/o Ayala Land, Inc. (Street) (City) (Province) (Postal Code)			2. Issuer Name and Trading Symbol AYALA LAND, INC (ALI)			7. Relationship of Reporting Person to Issuer (Check all applicable) <input checked="" type="checkbox"/> Director <input type="checkbox"/> Officer (give title below) VICE PRESIDENT AND OPERATIONS HR HEAD <input type="checkbox"/> 10% Owner <input type="checkbox"/> Other (specify below)		
3. Tax Identification Number			5. Statement for Month/Year June 2024					
4. Citizenship FILIPINO			6. If Amendment, Date of Original (Month/Year)					

Table 1 - Equity Securities Beneficially Owned								
1. Class of Equity Security	2. Transaction Date (Month/Day/Year)	4. Securities Acquired (A) or Disposed of (D)			3. Amount of Securities Owned at End of Month		4. Ownership Form: Direct (D) or Indirect (I)	6. Nature of Indirect Beneficial Ownership
		Amount	(A) or (D)	Price	%	Number of Shares		
COMMON SHARES AT P1.00 PAR VALUE	Beg. Bal.				0.00%	0		
						as of 8/9/2023		
	6/11/2024	106,073	A*	P28.82 (2024 ESOWN Price)				
		*Acquired through ESOWN Subscription						
	End. Bal.				0.00%	106,073	I	Indirect sh thru ESOWN
						as of 6/11/2024		

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
- (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
 - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
- (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
- (A) held by members of a person's immediate family sharing the same household;
 - (B) held by a partnership in which such person is a general partner;
 - (C) held by a corporation of which such person is a controlling shareholder; or
 - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

FORM 23-B (continued)

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) *	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.


ISABEL D. SAGUN
Signature of Reporting Person

9-July-2024
Date