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SECURITIES AND EXCHANGE COMMISSION

SEC FORM 17-C

CURRENT REPORT UNDER SECTION 17 OF THE SECURITIES REGULATIONS CODE (SRC) AND SRC RULE 17(a)-1(b)(3) THEREUNDER

1.	19 February 2025												
	Date of Report (Date of earliest event repo												
2.	152747	3.	000-153-790	0-000									
	SEC Identification Number		BIR Tax Ide	ntification Number									
4.	AYALA LAND, INC.												
	Exact Name of registrant as specified in its	charter											
5.	PHILIPPINES	6.		(SEC Use Only)									
	Province, country or other jurisdiction of incorporation		Industry Cla	ssification Code									
7.	31F, Tower One and Exchange Plaza, A Avenue, Makati City	_	_	1226									
	Address of principal office			Postal code									
8.	7908-3000												
	Registrant's telephone number, including a												
9.	Not Applicable												
	Former name or former address, if changed since last report												
10.	Securities registered pursuant to Sections 4 and 8 of the SRC												
	Title of Each Class	Num	nber of Shares	of Common Stock									
	COMMON CHARES	Outstand	•	nt of Debt Outstanding									
	COMMON SHARES VOTING PREFERRED SHARES		14,726,3 12,442,4	325,490 492,531									
•••••													
Indi	icate the item numbers reported herein :	P	lease refer to	attached letter									
Re:	Results of the Board of Directors' No Pursuant to the requirements of the Secu	ırities Reg		,									
cause	ed this report to be signed on its behalf by the	e undersig	ned hereunto o	duly authorized.									
			Ayala	a Land, Inc.									
				egistrant									
			Much	uniuen_									
Date	: 19 February 2025			Marie T. Valbuena									
				npliance Manager Corporate Secretary									
			Office of the	Corporate Secretary									

^{*} Print name and title of the signing officer under the signature.



February 19, 2025

Securities and Exchange Commission

17/F SEC Headquarters, 7907 Makati Avenue Barangay Bel-Air, Makati City

Attention: Atty. Oliver O. Leonardo

Director, Markets & Securities Regulation Department

Philippine Stock Exchange, Inc.

6/F PSE Tower 5th Avenue corner 28th Street Bonifacio Global City, Taguig City

Attention: Atty. Stephanie Ann B. Go

Officer-in-Charge, Disclosure Department

Philippine Dealing and Exchange Corporation

29th Floor, BDO Equitable Tower 8751 Paseo de Roxas, Makati City 1226

Attention: Atty. Suzy Claire R. Selleza

Head, Issuer Compliance and Disclosures Dept.

Gentlemen:

Please be informed that our Board of Directors, at its regular meeting held today, approved the following:

- 1. The amendment of Article Seventh of our Articles of Incorporation to decrease the authorized capital stock (ACS) from Php21,437,602,946.40¹ to Php20,437,602,946.40 through the retirement of 1 Bn common shares held in Treasury. The decrease in our ACS and the amendment of the Seventh Article will be presented to our stockholders for approval at their annual meeting on April 24, 2025.
- 2. The subscription of the Company and its subsidiaries, Accendo Commercial Corporation (Accendo)², Cagayan de Oro Gateway Corporation (CDOGC)³, and Central Bloc Hotel Ventures, Inc.⁴ to 505,890,177 primary common shares of AREIT, Inc. (AREIT), in exchange for eight (8) commercial properties with an aggregate value of Php20,994,442,345.50, as validated by a third-party fairness opinion.

The proposed property-for-share swap is for approval of the AREIT shareholders at their annual meeting on April 24, 2025 and pertinent regulatory bodies.

3. The ALI Performance Shares Plan (ALI PS) which is designed to propel our three-year strategy, strengthen key talent engagement, and ensure alignment with shareholder interests. The ALI PS supplements our existing Employee Stock Ownership Plan (ESOWN). Shares issued from ALI PS will form part of the 3% allocation of our authorized common shares for stock options.

¹ Pending approval by the Securities and Exchange Commission of our application for decrease in ACS from Php21,500,000,000.00 to Php21,437,602,946.40.

² 67% owned by Ayala Land, Inc.

³ 70% owned by Ayala Land, Inc.

⁴ 100% owned by Ayala Land, Inc.

4. The 2025 stock option program pursuant to our ESOWN which authorizes the grant to qualified executives, in accordance with the terms of the Plan, of stock options covering up to a total of 8,051,731 common shares at a subscription price of Php20.42 per share, which is the average price of our common shares at the Philippine Stock Exchange over the last 5-day average trading as of February 14, 2025, less a prescribed discount.

A total of 12,000,000 shares is allocated for ALI PS to vest over three years.

- 5. The raising of up to Php75 billion in debt capital to partially finance general corporate requirements and refinance maturing debt through the issuance of retail bonds and/or corporate notes for listing on the Philippine Dealing and Exchange Corporation, and/or execution of bilateral term loans.
- 6. The declaration of a regular cash dividend of Php0.2888 per common share for the first half of 2025. The record date is March 5, 2025, and the payment date is March 21, 2025.

The dividends shall be paid by electronic transfer to stockholders with enrolled accounts. For stockholders with no enrolled accounts, the dividend checks shall be available for pick-up at the Stock Transfer Service, Inc. at Unit 34-D Rufino Pacific Tower, 6784 Ayala Avenue, Makati City beginning March 21, 2025. Stockholders may contact Mr. Joel S. Cortez or Ms. Angelica M. Elcano at (02) 8403-3433, (02) 8403-2414 or 0910-2896581.

7. The promotion of Mr. Darwin L. Salipsip, our Construction Management Group Head, from Vice President to Senior Vice President of our Company.

Thank you.

Very truly yours,

MARIA FRANCHETTE M. ACOSTA

ans

Corporate Secretary