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Remarks = pls. Use black ink for scanning purposes

SECURITIES AND EXCHANGE COMMISSION Metro Manila, Philippines

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	Check box if no longer subject	
-	to filing requirement	

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 23 of the Securities Regulation Code

Name and Address of Reporting Person	2. Issuer Name and Tra	ading Symbol			17 Relation	Ship of Reporting Person to Iss	lief				
HERNANDEZ JAVIER D.		AYALA L	AND, INC (ALI)		(Check all applicable)						
(Last) (First) (Middle)	Tax Identification Number		5. Statement for Month/Year			Director Officer		10% Owner Other			
Unit D 302, Galleria de Magallanes, Lapu-Lapu Street	154-33	86-774	Man	ch 2024		(give title below)	(specify below)			
(Street)	4. Citizenship		If Amendment, Date Original (MonthYear			VICE PRESIDENT					
Magallanes Village, Makati City (City) (Province) (Postal Code)	FILIF	PINO									
		1	Table 1 - Equity Securi	ties Beneficially Owner	c						
Gass of Equity Security	Transaction Date (Month/Day/Year)	Securities Acqu Amount	aired (A) or Disposed of (D	\	3. Amount Month %	of Securities Owned at End of Number of Shares		6. Nature of Indirect Beneficial Ownership			
COMMON SHARES AT P1.00 PAR VALUE	Beg. Bal.	Amount	(A) or (D)	Price	0.01%	973.215	I - 970,768 sh	Indirect shares through ESOWN			
						Bal. as of 02/29/2024	I - 2,447 sh	Lodged with PCD			
	3/11/2024	200		20.72							
	3/11/2024		A* for the account of in	32.50 nmediate family men	nbers						
	End. Bal.				0.01%	973,415	I - 970,768 sh	Indirect shares through ESOWN			
			-			Bal. as of 03/11/2024	l - 2,647 sh	Lodged with PCD			
		-									

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
 - (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
- (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
 (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
- (A) held by members of a person's immediate family sharing the same household;
- (B) held by a partnership in which such person is a general partner;
- (C) held by a corporation of which such person is a controlling shareholder; or
- (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

Julian

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., warrants, options, convertible securities)

Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	Number of Derivat Acquired (A) or Dir		5. Date Exercisable and Expiration Date (Month/Day/Year)	6. Title and Underlying S		8. No. of Derivative Securities Beneficially Owned at	9. Owner- ship Form of Derivative Security; Direct (D)	10. Nature of Indirect Beneficial Ownership	
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares	End of Month	or Indirect (I) *	
N/A											
					A						

Explanation of Responses:

Note: File three (3) copies of this form, one of which must be manually signed.

Attach additional sheets if space provided is insufficient.

JAVIER D. HERNANDEZ

Signature of Reporting Person

11-Mar-24

Date