



Institute of Corporate Directors

presents this

Certificate of Participation

to

Maria Franchette M. Acosta

Ayala Corporation

for having completed the

**2024 Ayala Integrated Corporate
Governance, Risk Management,
and Sustainability Summit**

held on

November 5, 2024 | 1:00 PM - 6:00 PM

at Fairmont Makati, Makati City

Atty. Pedro H. Maniego Jr.
Chairman



Institute of Corporate Directors

presents this

Certificate of Participation

to

Annabeth R. Bernardo

Ayala Land, Inc.

for having completed the

**2024 Ayala Integrated Corporate
Governance, Risk Management,
and Sustainability Summit**

held on

November 5, 2024 | 1:00 PM - 6:00 PM

at Fairmont Makati, Makati City

Atty. Pedro H. Maniego Jr.
Chairman



Institute of Corporate Directors

presents this

Certificate of Participation

to

Maphilindo S. Tandoc

Ayala Land, Inc.

for having completed the

**2024 Ayala Integrated Corporate
Governance, Risk Management,
and Sustainability Summit**

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A handwritten signature in black ink, appearing to read 'Maniego'.

Atty. Pedro H. Maniego Jr.
Chairman