



Institute of Corporate Directors

presents this

Certificate of Participation

to

Jaime Augusto Zobel de Ayala

Ayala Corporation

for having participated in the

**2024 Ayala Integrated Corporate
Governance, Risk Management,
and Sustainability Summit**

held on

November 5, 2024 | 1:10 PM - 5:30 PM
at Fairmont Makati, Makati City

Atty. Pedro H. Maniego Jr.
Chairman



Institute of Corporate Directors

presents this

Certificate of Participation

to

Cezar P. Consing

Ayala Corporation

for having completed the

**2024 Ayala Integrated Corporate
Governance, Risk Management,
and Sustainability Summit**

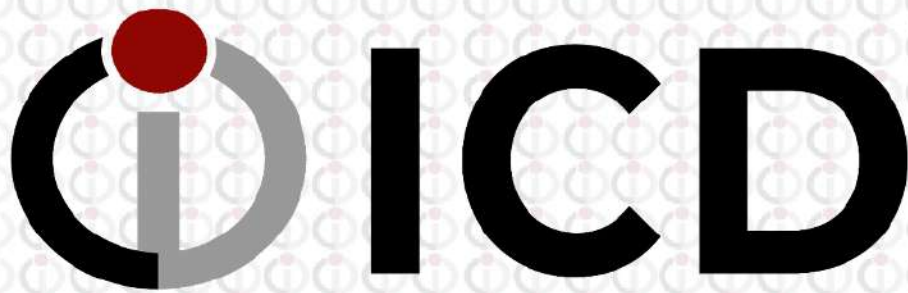
held on

November 5, 2024 | 1:00 PM - 6:00 PM

at Fairmont Makati, Makati City

A handwritten signature in black ink, appearing to read 'Maniego'.

Atty. Pedro H. Maniego Jr.
Chairman



Institute of Corporate Directors

presents this

Certificate of Participation

to

Anna Ma. Margarita B. Dy

Ayala Land, Inc.

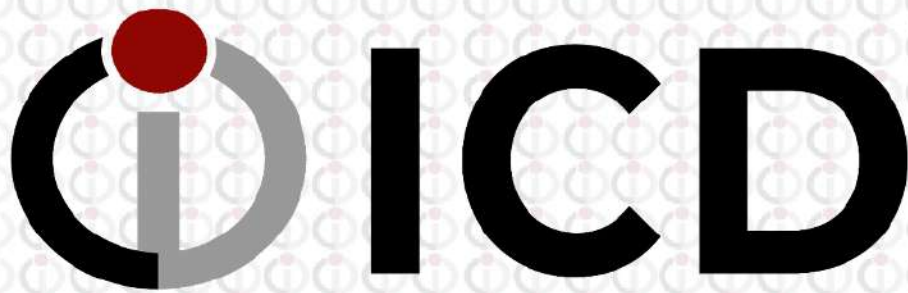
for having completed the

**Masterclass The Fourth Series: Session 5 -
Who is Responsible
for Your Corporate Culture**

held on

November 29, 2024 | 4:00 PM - 6:00 PM
through Zoom Meetings

Ms. Catherine Denise Jalandoni
Executive Director



Institute of Corporate Directors

presents this

Certificate of Participation

to

Anna Ma. Margarita B. Dy

Ayala Land, Inc.

for having completed the

**Masterclass The Fourth Series: Session 6 -
Health Governance: The Value
for Strategic Purchasing**

held on

December 13, 2024 | 4:00 PM - 6:00 PM
through Zoom Meetings

Ms. Catherine Denise Jalandoni
Executive Director



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Fernando Zobel de Ayala

Ayala Corporation

for having completed the

**2024 Ayala Integrated Corporate
Governance, Risk Management,
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held on

November 5, 2024 | 1:00 PM - 6:00 PM

at Fairmont Makati, Makati City

Atty. Pedro H. Maniego Jr.
Chairman



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Mariana Zobel de Ayala

Ayala Land, Inc.

for having participated in the

**2024 Ayala Integrated Corporate
Governance, Risk Management,
and Sustainability Summit**

held on

November 5, 2024 | 1:00 PM - 5:30 PM

at Fairmont Makati, Makati City

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Atty. Pedro H. Maniego Jr.
Chairman



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Surendra M. Menon

Ayala Land, Inc.

for having completed the

**2024 Ayala Integrated Corporate
Governance, Risk Management,
and Sustainability Summit**

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November 5, 2024 | 1:00 PM - 6:00 PM

through Zoom Meetings

Atty. Pedro H. Maniego Jr.
Chairman



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Daniel Gabriel M. Montecillo

Ayala Land, Inc.

for having completed the

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Chairman



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Cesar V. Purisima

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Chairman