

Certificate of Participation

to

Anna Ma. Margarita B. Dy

Ayala Land, Inc.

for having completed the webinar

2023 Ayala Integrated Corporate Governance, Risk Management, and Sustainability Summit

held on October 3, 2023 | 8:30 AM – 12:30 PM through Zoom Webinars



Certificate of Participation

to

Dante M. Abando

Ayala Land, Inc.

for having completed the webinar 2023 Ayala Integrated Corporate Governance, Risk Management, and Sustainability Summit

> held on October 3, 2023 | 8:30 AM – 12:30 PM through Zoom Webinars



Certificate of Participation

to

Augusto D. Bengzon

Ayala Land, Inc.

for having completed the webinar 2023 Ayala Integrated Corporate Governance, Risk Management, and Sustainability Summit

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Certificate of Participation

to

Raquel S. Cruz

Ayala Land, Inc.

for having completed the webinar 2023 Ayala Integrated Corporate Governance, Risk Management, and Sustainability Summit

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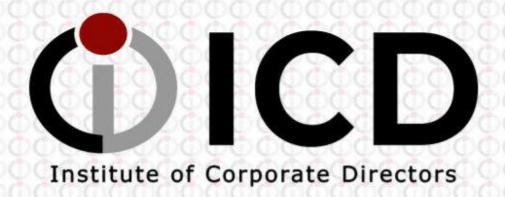
to

Jose Emmanuel H. Jalandoni

Ayala Land, Inc.

for having completed the webinar 2023 Ayala Integrated Corporate Governance, Risk Management, and Sustainability Summit

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to

Joseph Carmichael Z. Jugo

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Certificate of Participation

to

Laurent P. Lamasuta

Ayala Land, Inc.

for having completed the webinar 2023 Ayala Integrated Corporate Governance, Risk Management, and Sustainability Summit

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Certificate of Participation

to

Mariana Zobel de Ayala

Ayala Land, Inc.

for having completed the webinar 2023 Ayala Integrated Corporate Governance, Risk Management, and Sustainability Summit

> held on October 3, 2023 | 8:30 AM – 12:30 PM through Zoom Webinars



Certificate of Participation

to

Robert S. Lao

AyalaLand Logistics Holdings Corp.

for having completed the course
Risk Management in the
Post-Covid Age

held on December 13, 2023 | 8:00 AM - 12:00 PM through Zoom Meetings

> Pedro H. Maniego Jr. Managing Trustee