

COVER SHEET

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(Company's Full Name)

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| A | Y | A | L | A | | A | V | E | N | U | E | , | | M | A | K | A | T | I | | C | I | T | Y | | | | | | |

(Business Address: No. Street City / Town / Province)

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|----------------------------|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--------------------------|--|--|--|--|--|--|--|--|--|
| ATTY. SOLOMON M. HERMOSURA | | | | | | | | | | | | | | | 7908-3000 | | | | | | | | | |
| Contact Person | | | | | | | | | | | | | | | Company Telephone Number | | | | | | | | | |

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| 1 | 2 | 3 | 1 | | | | | 2 | 3 | - | B | 0 | 4 | 2 | 7 |
| Month | | Day | | | | | | | | | | Month | Day | | |
| Fiscal Year | | | | | | | | | | | | Annual Meeting | | | |

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| Secondary License Type, if Applicable | | | | | | | | | |

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| C | F | D | | | | | | | | | | | | | | | | | | | | |
| Dept. Requiring this Doc. | | | Amended Articles Number/Section | | | | | | | | | | | | | | | | | | | |

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|---------------------------|--|--|--|--|----------------------------|--|--|--|--|--|--|--|--|--|---------|--|--|--|--|
| | | | | | Total Amount of Borrowings | | | | | | | | | | | | | | |
| | | | | | Domestic | | | | | | | | | | Foreign | | | | |
| Total No. Of Stockholders | | | | | | | | | | | | | | | | | | | |

To be accomplished by SEC Personnel concerned

| | | | | | | | | | | | | | | | | | | | |
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| File Number | | | | | | | | | | LCU | | | | | | | | | |
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| Document I.D. | | | | | | | | | | Cashier | | | | | | | | | |

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| STAMPS | | | | | | | | | |
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Remarks = pls. Use black ink for scanning purposes

SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 23 of the Securities Regulation Code

☐ Check box if no longer subject to filing requirement

| 1. Name and Address of Reporting Person <p align="center">ALIPAO, AMELIA ANN T.</p> <p align="center">(First) (Middle)</p> <p>1F WEST TOWER ONE SERENDRA 11TH AVENUE BONIFACIO GLOBAL CITY</p> <p align="center">(Street)</p> <p>TAGUIG CITY METRO MANILA (City) (Province) (Postal Code)</p> | | 2. Issuer Name and Trading Symbol <p align="center">AYALA LAND, INC (ALI)</p> | | 7. Relationship of Reporting Person to Issuer <p align="center">(Check all applicable)</p> <div style="display: flex; justify-content: space-between;"> <div> <p>____ Director</p> <p><u> X </u> Officer</p> <p align="center">(give title below)</p> </div> <div> <p>____ 10% Owner</p> <p>____ Other</p> <p align="center">(specify below)</p> </div> </div> <p><u>Vice President, Chief Information Officer and Data Protection Officer</u></p> | | | | |
|--|---|--|------------|---|---|------------------|--|--|
| Table 1 - Equity Securities Beneficially Owned | | | | | | | | |
| 1. Class of Equity Security | 2. Transaction Date (Month/Day/Year) | 4. Securities Acquired (A) or Disposed of (D) | | | 3. Amount of Securities Owned at End of Month | | 4. Ownership Form: Direct (D) or Indirect (I) * | 6. Nature of Indirect Beneficial Ownership |
| | | Amount | (A) or (D) | Price | % | Number of Shares | | |
| COMMON SHARES AT P1.00 PAR VALUE | Beg. Bal. | | | | 0.01% | 1,743,268 | I - 1,322,121 sh | Lodged with PCD |
| | | | | | | as of 05/03/2021 | I - 421,147 sh | Indirect shares through ESOWN |
| | 5/19/2022 | 46,878 | A | P30.29 (ESOWN Price) | | | | |
| | | Acquired through ESOWN Subscription | | | | | | |
| | End. Bal. | | | | 0.01% | 1,790,146 | I - 1,322,121 sh | Lodged with PCD |
| | | | | | | as of 05/19/2022 | I - 468,025 sh | Indirect shares through ESOWN |
| | | | | | | | | |
| | | | | | | | | |

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
- (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
- (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
- (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
- (A) held by members of a person's immediate family sharing the same household;
- (B) held by a partnership in which such person is a general partner;
- (C) held by a corporation of which such person is a controlling shareholder; or
- (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.


 Amelia Ann Alipao/30-May-22

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

| 1. Derivative Security | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Yr) | 4. Number of Derivative Securities Acquired (A) or Disposed of (D) | | 5. Date Exercisable and Expiration Date (Month/Day/Year) | | 6. Title and Amount of Underlying Securities | | 7. Price of Derivative Security | 8. No. of Derivative Securities Beneficially Owned at End of Month | 9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) * | 10. Nature of Indirect Beneficial Ownership |
|------------------------|--|------------------------------------|--|------------|--|-----------------|--|----------------------------|---------------------------------|--|--|---|
| | | | Amount | (A) or (D) | Date Exercisable | Expiration Date | Title | Amount or Number of Shares | | | | |
| N/A | | | | | | | | | | | | |
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Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.


AMELIA ANN T. ALIPAO
Signature of Reporting Person

30-MAY-2022
Date

COVER SHEET

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(Company's Full Name)

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| A | Y | A | L | A | | A | V | E | N | U | E | , | | M | A | K | A | T | I | | C | I | T | Y | | | | | |

(Business Address: No. Street City / Town / Province)

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|----------------------------|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--------------------------|--|--|--|--|--|--|--|--|--|
| ATTY. SOLOMON M. HERMOSURA | | | | | | | | | | | | | | | 7908-3000 | | | | | | | | | |
| Contact Person | | | | | | | | | | | | | | | Company Telephone Number | | | | | | | | | |

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| 1 | 2 | 3 | 1 | 2 | | | | 3 | - | B | 0 | 4 | 2 | 7 |
| Month | | Day | | | | | | | | Month | | Day | | |
| Fiscal Year | | | | | | | | | | Annual Meeting | | | | |

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| Secondary License Type, if Applicable | | | | | | | | | |

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| C | F | D | | | | | | | | | | | | | | | | | | | | |
| Dept. Requiring this Doc. | | | Amended Articles Number/Section | | | | | | | | | | | | | | | | | | | |

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| | | | | | Total Amount of Borrowings | | | | | | | | | | | | | | |
| | | | | | Domestic | | | | | | | | | | Foreign | | | | |
| Total No. Of Stockholders | | | | | | | | | | | | | | | | | | | |

To be accomplished by SEC Personnel concerned

| | | | | | | | | | | | | | | | | | | | |
|---------------|--|--|--|--|--|--|--|--|--|---------|--|--|--|--|--|--|--|--|--|
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| File Number | | | | | | | | | | LCU | | | | | | | | | |
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| Document I.D. | | | | | | | | | | Cashier | | | | | | | | | |

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| STAMPS | | | | | | | | | | | | | | | | | | | |
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Remarks = pls. Use black ink for scanning purposes

SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 23 of the Securities Regulation Code

☐ Check box if no longer subject to filing requirement

| 1. Name and Address of Reporting Person <p align="center">BENGZON, AUGUSTO D.</p> <p align="center">(First) (Middle)</p> <p>17-A McKINLEY ROAD, FORBES PARK</p> <p align="center">(Street)</p> <p>MAKATI CITY METRO MANILA</p> <p>(City) (Province) (Postal Code)</p> | | 2. Issuer Name and Trading Symbol <p align="center">AYALA LAND, INC (ALI)</p> | | 7. Relationship of Reporting Person to Issuer (Check all applicable) <div style="display: flex; justify-content: space-between;"> <div> <input checked="" type="checkbox"/> Director <input type="checkbox"/> Officer (give title below) </div> <div> <input type="checkbox"/> 10% Owner <input type="checkbox"/> Other (specify below) </div> </div> <p align="center"><u>SENIOR VICE PRESIDENT, CHIEF FINANCE OFFICER, and TREASURER</u></p> | | | | |
|--|---|--|---|---|---|------------------|--|--|
| 3. Tax Identification Number <p align="center">110-848-390</p> | | 5. Statement for Month/Year <p align="center">May 2022</p> | | | | | | |
| 4. Citizenship <p align="center">FILIPINO</p> | | 6. If Amendment, Date of Original (Month/Year) | | | | | | |
| Table 1 - Equity Securities Beneficially Owned | | | | | | | | |
| 1. Class of Equity Security | 2. Transaction Date (Month/Day/Year) | 4. Securities Acquired (A) or Disposed of (D) | | | 3. Amount of Securities Owned at End of Month | | 4. Ownership Form: Direct (U) or Indirect (I) * | 6. Nature of Indirect Beneficial Ownership |
| | | | | | % | Number of Shares | | |
| COMMON SHARES AT P1.00 PAR VALUE | Beg. Bal. | | | | 0.03% | 3,694,552 | I - 575,595 sh | Lodged with PCD |
| | | | | | | as of 05/03/2021 | I - 3,118,957 sh | Indirect shares through ESOWN |
| | | | | | | | | |
| | 5/19/2022 | 107,281 | A | P30.29 (ESOWN Price) | | | | |
| | | Acquired through ESOWN Subscription | | | | | | |
| | | | | | | | | |
| | End. Bal. | | | | 0.03% | 3,801,833 | I - 575,595 sh | Lodged with PCD |
| | | | | | | as of 05/19/2022 | I - 3,226,238 sh | Indirect shares through ESOWN |
| | | | | | | | | |

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
- (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
 - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
- (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
- (A) held by members of a person's immediate family sharing the same household;
 - (B) held by a partnership in which such person is a general partner;
 - (C) held by a corporation of which such person is a controlling shareholder; or
 - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.


FORM 23-B (continued)

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

| 1. Derivative Security | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Yr) | 4. Number of Derivative Securities Acquired (A) or Disposed of (D) | | 5. Date Exercisable and Expiration Date (Month/Day/Year) | | 6. Title and Amount of Underlying Securities | | 7. Price of Derivative Security | 8. No. of Derivative Securities Beneficially Owned at End of Month | 9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) * | 10. Nature of Indirect Beneficial Ownership |
|------------------------|--|------------------------------------|--|------------|--|-----------------|--|----------------------------|---------------------------------|--|--|---|
| | | | Amount | (A) or (D) | Date Exercisable | Expiration Date | Title | Amount or Number of Shares | | | | |
| N/A | | | | | | | | | | | | |
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Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.


AUGUSTO D. BENGZON
Signature of Reporting Person

May 30, 2022
Date

COVER SHEET

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(Company's Full Name)

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| A | Y | A | L | A | | A | V | E | N | U | E | , | | M | A | K | A | T | I | | C | I | T | Y | | | | | |

(Business Address: No. Street City / Town / Province)

ATTY. SOLOMON M. HERMOSURA

Contact Person

908-3000

Company Telephone Number

| | |
|---|---|
| 1 | 2 |
|---|---|

| | |
|---|---|
| 3 | 1 |
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Month

Day

Fiscal Year

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Secondary License Type, if Applicable

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Month

Day

Annual Meeting

| | | |
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Dept. Requiring this Doc.

Amended Articles Number/Section

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Total No. Of Stockholders

Total Amount of Borrowings

| | | | | | | | |
|--|--|--|--|--|--|--|--|
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Domestic

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Foreign

To be accomplished by SEC Personnel concerned

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File Number

LCU

LCU

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Document I.D.

Cashier

Cashier

STAMPS

Remarks = pls. Use black ink for scanning purposes

SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 23 of the Securities Regulation Code

☐ Check box if no longer subject to filing requirement

| | | | | | | | | | |
|---|--|---|--|--|--|--|--|--|--|
| 1. Name and Address of Reporting Person BERNARDO ANNABETH R. <small>(Last) (First) (Middle)</small> 105 Lauan, Ivorywood, Acacia Estates <small>(Street)</small> Taguig City <small>(City) (Province) (Postal Code)</small> | | | 2. Issuer Name and Trading Symbol AYALA LAND, INC (ALI) | | | 7. Relationship of Reporting Person to Issuer <small>(Check all applicable)</small> <div style="display: flex; justify-content: space-between;"> <div> _____ Director _____ Officer _____ <small>(give title below)</small> </div> <div> _____ 10% Owner _____ Other _____ <small>(specify below)</small> </div> </div> CHIEF AUDIT EXECUTIVE | | | |
| 3. Tax Identification Number 235-759-156 | | 5. Statement for Month/Year May 2022 | | | | | | | |
| 4. Citizenship FILIPINO | | 6. If Amendment, Date of Original (Month/Year) | | | | | | | |

| Table 1 - Equity Securities Beneficially Owned | | | | | | | | |
|--|--|---|------------|----------------------|---|----------------------|--|--|
| 1. Class of Equity Security | 2. Transaction Date <small>(Month/Day/Year)</small> | 4. Securities Acquired (A) or Disposed of (D) | | | 3. Amount of Securities Owned at End of Month | | 4. Ownership Form: Direct (D) or Indirect (I) * | 6. Nature of Indirect Beneficial Ownership |
| | | Amount | (A) or (D) | Price | % | Number of Shares | | |
| COMMON SHARES AT P1.00 PAR VALUE | Beg. Bal. | | | | 0.00% | 64,437 | I - 64,137 sh | Indirect shares through ESOWN |
| | | | | | | Bal. as of 5/19/2022 | I - 300 sh | Lodged with PCD |
| | 05/19/2022 | 8,428 | A | P30.29 (ESOWN Price) | | | | |
| | | Acquired through ESOWN Subscription | | | | | | |
| | | | | | | | | |
| | End. Bal. | | | | 0.00% | 72,865 | I - 72,565 sh | Indirect shares through ESOWN |
| | | | | | | Bal. as of 5/19/2022 | I - 300 sh | Lodged with PCD |
| | | | | | | | | |
| | | | | | | | | |

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
- (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
 - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
- (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
- (A) held by members of a person's immediate family sharing the same household;
 - (B) held by a partnership in which such person is a general partner;
 - (C) held by a corporation of which such person is a controlling shareholder; or
 - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

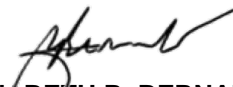
FORM 23-B (continued)

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

| 1. Derivative Security | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Yr) | 4. Number of Derivative Securities Acquired (A) or Disposed of (D) | | 5. Date Exercisable and Expiration Date (Month/Day/Year) | | 6. Title and Amount of Underlying Securities | | 7. Price of Derivative Security | 8. No. of Derivative Securities Beneficially Owned at End of Month | 9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) * | 10. Nature of Indirect Beneficial Ownership |
|------------------------|--|------------------------------------|--|------------|--|-----------------|--|----------------------------|---------------------------------|--|--|---|
| | | | Amount | (A) or (D) | Date Exercisable | Expiration Date | Title | Amount or Number of Shares | | | | |
| N/A | | | | | | | | | | | | |
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Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.


ANNABETH R. BERNARDO
Signature of Reporting Person

May 30, 2022
Date

COVER SHEET

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(Company's Full Name)

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(Business Address: No. Street City / Town / Province)

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| ATTY. SOLOMON M. HERMOSURA | | | | | | | | | | | | | | | 7908-3000 | | | | | | | | | | | | | | | | | | | |
| Contact Person | | | | | | | | | | | | | | | | | | | | | | | | | Company Telephone Number | | | | | | | | | |

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| Month | | Day | | | | | | | | | | | | | | | | Month | | Day | | | | | | | | | | | | Annual Meeting | | | | | | | | | |
| Fiscal Year | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

Secondary License Type, if Applicable

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| Dept. Requiring this Doc. | | | Amended Articles Number/Section | | | | | | | | | | | | | | | | | | | |

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| | | | | | Total Amount of Borrowings | | | | | | | | | | | | | | |
| | | | | | Domestic | | | | | | | | | | Foreign | | | | |
| Total No. Of Stockholders | | | | | | | | | | | | | | | | | | | |

To be accomplished by SEC Personnel concerned

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| File Number | | | | | | | | | | LCU | | | | | | | | | |
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STAMPS

Remarks = pls. Use black ink for scanning purposes

SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 23 of the Securities Regulation Code

☐ Check box if no longer subject to filing requirement

| 1. Name and Address of Reporting Person <p align="center">CHIONG, MA. LUISA D.</p> <p align="center">(First) (Middle)</p> <p>1725 SAN PEDRO STREET, MALATE</p> <p align="center">(Street)</p> <p>MANILA METRO MANILA</p> <p align="center">(City) (Province) (Postal Code)</p> | | 2. Issuer Name and Trading Symbol <p align="center">AYALA LAND, INC (ALI)</p> | | 7. Relationship of Reporting Person to Issuer <p align="center">(Check all applicable)</p> <div style="display: flex; justify-content: space-between;"> <div style="width: 45%;"> <p>____ Director</p> <p><input checked="" type="checkbox"/> Officer</p> <p align="center">(give title below)</p> </div> <div style="width: 45%;"> <p>____ 10% Owner</p> <p>____ Other</p> <p align="center">(specify below)</p> </div> </div> <p><u>VICE PRESIDENT</u></p> | | | | |
|---|---|--|------------|---|---|------------------|--|--|
| 3. Tax Identification Number <p align="center">148-897-544</p> | | 5. Statement for Month/Year <p align="center">May 2022</p> | | | | | | |
| 4. Citizenship <p align="center">FILIPINO</p> | | 6. If Amendment, Date of Original (Month/Year) | | | | | | |
| Table 1 - Equity Securities Beneficially Owned | | | | | | | | |
| 1. Class of Equity Security | 2. Transaction Date (Month/Day/Year) | 4. Securities Acquired (A) or Disposed of (D) | | | 3. Amount of Securities Owned at End of Month | | 4. Ownership Form: Direct (D) or Indirect (I) * | 6. Nature of Indirect Beneficial Ownership |
| | | Amount | (A) or (D) | Price | % | Number of Shares | | |
| COMMON SHARES AT P1.00 PAR VALUE | Beg. Bal. | | | | 0.01% | 807,276 | I - 803,820 sh | Indirect shares through ESOWN |
| | | | | | | as of 05/03/2021 | D - 3,456 sh | |
| | | | | | | | | |
| | 5/19/2022 | 31,873 | A | P30.29 (ESOWN Price) | | | | |
| | | Acquired through ESOWN Subscription | | | | | | |
| | | | | | | | | |
| | End. Bal. | | | | 0.01% | 839,149 | I - 835,693 sh | Indirect shares through ESOWN |
| | | | | | | as of 05/19/2022 | D - 3,456 sh | |
| | | | | | | | | |

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
- (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
 - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
- (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
- (A) held by members of a person's immediate family sharing the same household;
 - (B) held by a partnership in which such person is a general partner;
 - (C) held by a corporation of which such person is a controlling shareholder; or
 - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

FORM 23-B (continued)

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

| 1. Derivative Security | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Yr) | 4. Number of Derivative Securities Acquired (A) or Disposed of (D) | | 5. Date Exercisable and Expiration Date (Month/Day/Year) | | 6. Title and Amount of Underlying Securities | | 7. Price of Derivative Security | 8. No. of Derivative Securities Beneficially Owned at End of Month | 9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) * | 10. Nature of Indirect Beneficial Ownership |
|------------------------|--|------------------------------------|--|------------|--|-----------------|--|----------------------------|---------------------------------|--|--|---|
| | | | Amount | (A) or (D) | Date Exercisable | Expiration Date | Title | Amount or Number of Shares | | | | |
| N/A | | | | | | | | | | | | |
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Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.



MA. LUISA D. CHIONG

Signature of Reporting Person

30-MAY-2022

Date

COVER SHEET

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(Company's Full Name)

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(Business Address: No. Street City / Town / Province)

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| ATTY. SOLOMON M. HERMOSURA | | | | | | | | | | | | | | | 7908-3000 | | | | | | | | | |
| Contact Person | | | | | | | | | | | | | | | Company Telephone Number | | | | | | | | | |

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| Month | | Day | | | | | | | | Month | | Day | | |
| Fiscal Year | | | | | | | | | | Annual Meeting | | | | |

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| Secondary License Type, if Applicable | | | | | | | | | |

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| C | F | D | | | | | | | | | | | | | | | |
| Dept. Requiring this Doc. | | | Amended Articles Number/Section | | | | | | | | | | | | | | |

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| | | | | | Total Amount of Borrowings | | | | | | | | | | | | | | |
| | | | | | Domestic | | | | | | | | | | Foreign | | | | |
| Total No. Of Stockholders | | | | | | | | | | | | | | | | | | | |

To be accomplished by SEC Personnel concerned

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SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 23 of the Securities Regulation Code

☐ Check box if no longer subject to filing requirement

| 1. Name and Address of Reporting Person <p align="center">CRUZ, RAQUEL, S.</p> <p align="center">(First) (Middle)</p> <p>1105, TOWER ONE, AVIDA TOWERS BGC, 9TH AVENUE COR. 40TH ST., NORTH BONIFACIO TRIANGLE</p> <p align="center">(Street)</p> <p>TAGUIG CITY METRO MANILA 1634 (City) (Province) (Postal Code)</p> | | 2. Issuer Name and Trading Symbol <p align="center">AYALA LAND, INC (ALI)</p> | | 7. Relationship of Reporting Person to Issuer <p align="center">(Check all applicable)</p> <div style="display: flex; justify-content: space-between;"> <div> <p>____ Director</p> <p><u> X </u> Officer</p> <p align="center">(give title below)</p> </div> <div> <p>____ 10% Owner</p> <p>____ Other</p> <p align="center">(specify below)</p> </div> </div> <p><u>VICE PRESIDENT</u></p> | | | | |
|---|---|--|--|--|---|------------------|--|--|
| | | 3. Tax Identification Number <p align="center">121-494-840</p> | 5. Statement for Month/Year <p align="center">May 2022</p> | | | | | |
| | | 4. Citizenship <p align="center">FILIPINO</p> | 6. If Amendment, Date of Original (Month/Year) | | | | | |
| Table 1 - Equity Securities Beneficially Owned | | | | | | | | |
| 1. Class of Equity Security | 2. Transaction Date (Month/Day/Year) | 4. Securities Acquired (A) or Disposed of (D) | | | 3. Amount of Securities Owned at End of Month | | 4. Ownership Form: Direct (D) or Indirect (I) * | 6. Nature of Indirect Beneficial Ownership |
| | | Amount | (A) or (D) | Price | % | Number of Shares | | |
| COMMON SHARES AT P1.00 PAR VALUE | Beg. Bal. | | | | 0.00% | 486,697 | I - 468,178 sh | Indirect shares through ESOWN |
| | | | | | | as of 11/25/2021 | I - 18,519 sh | Lodged with PCD |
| | | | | | | | | |
| | 5/19/2022 | 22,804 | A | P30.29 (ESOWN Price) | | | | |
| | | Acquired through ESOWN Subscription | | | | | | |
| | | | | | | | | |
| | End. Bal. | | | | 0.00% | 509,501 | I - 490,982 sh | Indirect shares through ESOWN |
| | | | | | | as of 05/19/2022 | I - 18,519 sh | Lodged with PCD |
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If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.


- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
- (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
 - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
- (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
- (A) held by members of a person's immediate family sharing the same household;
 - (B) held by a partnership in which such person is a general partner;
 - (C) held by a corporation of which such person is a controlling shareholder; or
 - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

| 1. Derivative Security | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Yr) | 4. Number of Derivative Securities Acquired (A) or Disposed of (D) | | 5. Date Exercisable and Expiration Date (Month/Day/Year) | | 6. Title and Amount of Underlying Securities | | 7. Price of Derivative Security | 8. No. of Derivative Securities Beneficially Owned at End of Month | 9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) * | 10. Nature of Indirect Beneficial Ownership |
|------------------------|--|------------------------------------|--|------------|--|-----------------|--|----------------------------|---------------------------------|--|--|---|
| | | | Amount | (A) or (D) | Date Exercisable | Expiration Date | Title | Amount or Number of Shares | | | | |
| N/A | | | | | | | | | | | | |
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Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.


RACUEL S. CRUZ
Signature of Reporting Person

05-30-2022
Date

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(Company's Full Name)

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| A | Y | A | L | A | | A | V | E | N | U | E | , | | M | A | K | A | T | I | | C | I | T | Y | | | | | | |

(Business Address: No. Street City / Town / Province)

| |
|----------------------------|
| ATTY. SOLOMON M. HERMOSURA |
|----------------------------|

Contact Person

| |
|----------|
| 908-3000 |
|----------|

Company Telephone Number

| | | | | |
|-------------|---|-----|---|---|
| 1 | 2 | | 3 | 1 |
| Month | | Day | | |
| Fiscal Year | | | | |

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Secondary License Type, if Applicable

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| Annual Meeting | | | | |

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Dept. Requiring this Doc.

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Amended Articles Number/Section

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Total No. Of Stockholders

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| Total Amount of Borrowings | | | | | | | | | |
| | | | | | | | | | |
| Domestic | | | | | Foreign | | | | |

To be accomplished by SEC Personnel concerned

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SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 23 of the Securities Regulation Code

☐ Check box if no longer subject
to filing requirement

| | | | | | | | | | |
|---|---------|---|--|---|--|---|----------------------|---|--|
| 1. Name and Address of Reporting Person JUGO JOSEPH CARMICHAEL Z. | | 2. Issuer Name and Trading Symbol AYALA LAND, INC (ALI) | | 7. Relationship of Reporting Person to Issuer (Check all applicable) | | | | | |
| (Last) | (First) | (Middle) | 3. Tax Identification Number 910-343-466 | 5. Statement for Month/Year May 2022 | | Director _____ Officer _____ (give title below) | | 10% Owner _____ Other _____ (specify below) | |
| (Street) Quezon City | | | 4. Citizenship FILIPINO | 6. If Amendment, Date of Original (Month/Year) | | VICE PRESIDENT | | | |
| (City) | | | (Province) | (Postal Code) | Table 1 - Equity Securities Beneficially Owned | | | | |
| 1. Class of Equity Security | | 2. Transaction Date (Month/Day/Year) | 4. Securities Acquired (A) or Disposed of (D) | | | 3. Amount of Securities Owned at End of Month | | 4. Ownership Form: Direct (D) or Indirect (I) * | 6. Nature of Indirect Beneficial Ownership |
| | | | Amount | (A) or (D) | Price | % | Number of Shares | | |
| COMMON SHARES AT P1.00 PAR VALUE | | Beg. Bal. | | | | 0.01% | 1,033,541 | I - 3,640 sh | Lodged with PCD |
| | | | | | | | Bal. as of 5/19/2022 | I - 1,029,901 sh | Indirect shares through ESOWN |
| | | | | | | | | | |
| | | 05/19/2022 | 30,250 | A | P30.29 (ESOWN Price) | | | | |
| | | | Acquired through ESOWN Subscription | | | | | | |
| | | | | | | | | | |
| | | End. Bal. | | | | 0.01% | 1,063,791 | I - 3,640 sh | Lodged with PCD |
| | | | | | | | Bal. as of 5/19/2022 | I - 1,060,151 sh | Indirect shares through ESOWN |
| | | | | | | | | | |
| | | | | | | | | | |

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
- (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
 - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
- (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
- (A) held by members of a person's immediate family sharing the same household;
 - (B) held by a partnership in which such person is a general partner;
 - (C) held by a corporation of which such person is a controlling shareholder; or
 - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

FORM 23-B (continued)

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

[illegible]

Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.

JOSEPH CARMICHAEL Z. JUGO

Signature of Reporting Person

5/30/2022
Date

COVER SHEET

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(Company's Full Name)

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| A | Y | A | L | A | | A | V | E | N | U | E | , | | M | A | K | A | T | I | | C | I | T | Y | | | | | | |

(Business Address: No. Street City / Town / Province)

| | | | | | | | | | | | | | | | | | | | | | | | | |
|----------------------------|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--------------------------|--|--|--|--|--|--|--|--|--|
| ATTY. SOLOMON M. HERMOSURA | | | | | | | | | | | | | | | 7908-3000 | | | | | | | | | |
| Contact Person | | | | | | | | | | | | | | | Company Telephone Number | | | | | | | | | |

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| Month | | Day | | | | | | | | | | Month | Day | | |
| Fiscal Year | | | | | | | | | | | | Annual Meeting | | | |

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| | | | | | | | | | |
| Secondary License Type, if Applicable | | | | | | | | | |

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| Dept. Requiring this Doc. | | | Amended Articles Number/Section | | | | | | | | | | | | | | | | | | | |

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| | | | | | Total Amount of Borrowings | | | | | | | | | | | | | | |
| | | | | | Domestic | | | | | | | | | | Foreign | | | | |
| Total No. Of Stockholders | | | | | | | | | | | | | | | | | | | |

To be accomplished by SEC Personnel concerned

| | | | | | | | | | | | | | | | | | | | |
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| STAMPS | | | | | | | | | |
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Remarks = pls. Use black ink for scanning purposes

SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 23 of the Securities Regulation Code

☐ Check box if no longer subject to filing requirement

| | | | | | | | | |
|--|---|---|------------|--|--|---|--|---|
| 1. Name and Address of Reporting Person <div style="text-align: center;">LAMASUTA, LAURENT P.</div> <div style="display: flex; justify-content: space-between; font-size: small;"> (First) (Middle) </div> UNIT 28D TWO ROXAS TRIANGLE, CRUZADA ST. COR. PASEO DE ROXAS | | 2. Issuer Name and Trading Symbol <div style="text-align: center;">AYALA LAND, INC (ALI)</div> | | 7. Relationship of Reporting Person to Issuer <div style="text-align: right; font-size: small;">(Check all applicable)</div> <div style="display: flex; justify-content: space-between; align-items: flex-start;"> <div style="width: 45%;"> <div style="display: flex; justify-content: space-between; align-items: center;"> <div style="width: 40%;"><u> </u></div> <div style="width: 20%; text-align: center;">Director</div> <div style="width: 40%;"><u> </u></div> </div> <div style="display: flex; justify-content: space-between; align-items: center;"> <div style="width: 40%;"><u> X </u></div> <div style="width: 20%; text-align: center;">Officer</div> <div style="width: 40%;"><u> </u></div> </div> <div style="width: 100%; text-align: center; font-size: x-small;">(give title below)</div> </div> <div style="width: 45%;"> <div style="display: flex; justify-content: space-between; align-items: center;"> <div style="width: 40%;"><u> </u></div> <div style="width: 20%; text-align: center;">10% Owner</div> <div style="width: 40%;"><u> </u></div> </div> <div style="display: flex; justify-content: space-between; align-items: center;"> <div style="width: 40%;"><u> </u></div> <div style="width: 20%; text-align: center;">Other</div> <div style="width: 40%;"><u> </u></div> </div> <div style="width: 100%; text-align: center; font-size: x-small;">(specify below)</div> </div> </div> <div style="border-top: 1px solid black; padding-top: 5px; margin-top: 10px;"> Senior Vice President </div> | | | | |
| <div style="display: flex; justify-content: space-between; font-size: small;"> (Street) </div> MAKATI CITY METRO MANILA | | 3. Tax Identification Number <div style="text-align: center;">200-302-267</div> | | 5. Statement for Month/Year <div style="text-align: center;">May 2022</div> | | 6. If Amendment, Date of Original (Month/Year) | | |
| <div style="display: flex; justify-content: space-between; font-size: small;"> (City) (Province) (Postal Code) </div> | | 4. Citizenship <div style="text-align: center;">FILIPINO</div> | | | | | | |
| Table 1 - Equity Securities Beneficially Owned | | | | | | | | |
| 1. Class of Equity Security | 2. Transaction Date <small>(Month/Day/Year)</small> | 4. Securities Acquired (A) or Disposed of (D) | | | 3. Amount of Securities Owned at End of Month | | 4. Ownership Form: <small>Direct (D) or Indirect (I) *</small> | 6. Nature of Indirect Beneficial Ownership |
| | | Amount | (A) or (D) | Price | % | Number of Shares | | |
| COMMON SHARES AT P1.00 PAR VALUE | Beg. Bal. | | | | 0.02% | 3,613,692 | I - 2,149,851 sh | Indirect sh thru ESOWN |
| | | | | | | as of 05/03/2021 | I - 1,463,841 sh | Lodged with PCD |
| | | | | | | | | |
| | 5/19/2022 | 85,399 | A | P30.29 (ESOWN Price) | | | | |
| | | Acquired through ESOWN Subscription | | | | | | |
| | | | | | | | | |
| | End. Bal. | | | | 0.02% | 3,699,091 | I - 2,235,250 sh | Indirect sh thru ESOWN |
| | | | | | | as of 05/19/2022 | I - 1,463,841 sh | Lodged with PCD |
| | | | | | | | | |
| VOTING PREFERRED SHARES at P0.10 PAR VALUE | | | | | 0.02% | 1,977,234 | D | |
| | | | | | | | | |

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
- (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
 - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
- (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
- (A) held by members of a person's immediate family sharing the same household;
 - (B) held by a partnership in which such person is a general partner;
 - (C) held by a corporation of which such person is a controlling shareholder; or
 - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

FORM 23-B (continued)

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

| 1. Derivative Security | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Yr) | 4. Number of Derivative Securities Acquired (A) or Disposed of (D) | | 5. Date Exercisable and Expiration Date (Month/Day/Year) | | 6. Title and Amount of Underlying Securities | | 7. Price of Derivative Security | 8. No. of Derivative Securities Beneficially Owned at End of Month | 9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) * | 10. Nature of Indirect Beneficial Ownership |
|------------------------|--|------------------------------------|--|------------|--|-----------------|--|----------------------------|---------------------------------|--|--|---|
| | | | Amount | (A) or (D) | Date Exercisable | Expiration Date | Title | Amount or Number of Shares | | | | |
| N/A | | | | | | | | | | | | |
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Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.



LAURENT P. LAMASUTA

Signature of Reporting Person

May 30, 2022

Date

COVER SHEET

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[illegible]

(Company's Full Name)

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| 3 | 1 | / | F | | T | O | W | E | R | | O | N | E | , | | A | Y | A | L | A | | T | R | I | A | N | G | L | E |
| A | Y | A | L | A | | A | V | E | N | U | E | , | | M | A | K | A | T | I | | C | I | T | Y | | | | | |

(Business Address: No. Street City / Town / Province)

ATTY. SOLOMON M. HERMOSURA

Contact Person

908-3000

Company Telephone Number

| | |
|---|---|
| 1 | 2 |
|---|---|

| | |
|---|---|
| 3 | 1 |
|---|---|

Month

Day

Fiscal Year

| | | | | |
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| | 2 | 3 | - | B |
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| 0 | 4 |
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Month

| | |
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| 2 | 7 |
|---|---|

Day

Annual Meeting

Secondary License Type, if Applicable

| | | |
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| C | F | D |
|---|---|---|

Dept. Requiring this Doc.

Amended Articles Number/Section

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|--|--|--|--|--|
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Total No. Of Stockholders

Total Amount of Borrowings

| | | | | | | | |
|--|--|--|--|--|--|--|--|
| | | | | | | | |
|--|--|--|--|--|--|--|--|

Domestic

| | | | | | |
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Foreign

To be accomplished by SEC Personnel concerned

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File Number

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Document I.D.

Cashier

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STAMPS

STAMPS

Remarks = pls. Use black ink for scanning purposes

SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 23 of the Securities Regulation Code

☐ Check box if no longer subject to filing requirement

| 1. Name and Address of Reporting Person MAGLANOC CHRISTOPHER B. <small>(Last) (First) (Middle)</small> 12 Jones Street, Filinvest East <small>(Street)</small> Cainta, Rizal <small>(City) (Province) (Postal Code)</small> | | 2. Issuer Name and Trading Symbol AYALA LAND, INC. (ALI) | | 7. Relationship of Reporting Person to Issuer <small>(Check all applicable)</small> <div style="display: flex; justify-content: space-between;"> <div> _____ Director _____ x _____ Officer <small>(give title below)</small> </div> <div> _____ 10% Owner _____ Other <small>(specify below)</small> </div> </div> <div style="border-bottom: 1px solid black; width: 100%;">Vice President</div> | | | | |
|---|--|--|------------|--|---|----------------------|--|--|
| 3. Tax Identification Number 153-604-652 | | 5. Statement for Month/Year May 2022 | | | | | | |
| 4. Citizenship FILIPINO | | 6. If Amendment, Date of Original (Month/Year) | | | | | | |
| Table 1 - Equity Securities Beneficially Owned | | | | | | | | |
| 1. Class of Equity Security | 2. Transaction Date <small>(Month/Day/Year)</small> | 4. Securities Acquired (A) or Disposed of (D) | | | 3. Amount of Securities Owned at End of Month | | 4. Ownership Form: Direct (D) or Indirect (I) * | 6. Nature of Indirect Beneficial Ownership |
| | | Amount | (A) or (D) | Price | % | Number of Shares | | |
| Common Shares at P1.00 Par Value | Beg. Bal. | | | | 0.01% | 1,279,566 | I - 50,000 sh | Lodged with PCD |
| | | | | | | Bal. as of 5/19/2022 | I - 1,229,472 sh | Indirect shares through ESOWN |
| | | | | | | | D - 94 sh | |
| | | | | | | | | |
| | 05/19/2022 | 37,040 | A | P30.29(ESOWN Price) | | | | |
| | | Acquired through ESOWN Subscription | | | | | | |
| | | | | | | | | |
| | End. Bal. | | | | 0.01% | 1,316,606 | I - 50,000 sh | Lodged with PCD |
| | | | | | | Bal. as of 5/19/2022 | I - 1,266,512 sh | Indirect shares through ESOWN |
| | | | | | | | D - 94 sh | |
| | | | | | | | | |
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(Print or Type Responses)

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
 - (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
 - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
- (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
 - (A) held by members of a person's immediate family sharing the same household;
 - (B) held by a partnership in which such person is a general partner;
 - (C) held by a corporation of which such person is a controlling shareholder; or
 - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

FORM 23-B (continued)

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

| 1. Derivative Security | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Yr) | 4. Number of Derivative Securities Acquired (A) or Disposed of (D) | | 5. Date Exercisable and Expiration Date (Month/Day/Year) | | 6. Title and Amount of Underlying Securities | | 7. Price of Derivative Security | 8. No. of Derivative Securities Beneficially Owned at End of Month | 9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) * | 10. Nature of Indirect Beneficial Ownership |
|------------------------|--|------------------------------------|--|------------|--|-----------------|--|----------------------------|---------------------------------|--|--|---|
| | | | Amount | (A) or (D) | Date Exercisable | Expiration Date | Title | Amount or Number of Shares | | | | |
| N/A | | | | | | | | | | | | |
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Explanation of Responses:

Intentional misstatements or omissions of facts constitute Criminal Violations under the RSA.
 Note: File **three (3)** copies of this form, one of which must be manually signed.
 Attach additional sheets if space provided is insufficient.


CHRISTOPHER B. MAGLANOC
 Signature of Reporting Person

5/30/22
 Date

COVER SHEET

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| A | Y | A | L | A | | L | A | N | D | , | | I | N | C | . | | | | | | | | | | | | | | | |
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(Company's Full Name)

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| 3 | 1 | / | F | | T | O | W | E | R | | O | N | E | , | | A | Y | A | L | A | | T | R | I | A | N | G | L | E | |
| A | Y | A | L | A | | A | V | E | N | U | E | , | | M | A | K | A | T | I | | C | I | T | Y | | | | | | |

(Business Address: No. Street City / Town / Province)

| |
|----------------------------|
| ATTY. SOLOMON M. HERMOSURA |
|----------------------------|

Contact Person

| |
|----------|
| 908-3000 |
|----------|

Company Telephone Number

| | | | | |
|-------------|---|-----|---|---|
| 1 | 2 | | 3 | 1 |
| Month | | Day | | |
| Fiscal Year | | | | |

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Secondary License Type, if Applicable

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| 0 | 4 | | 2 | 7 |
| Month | | Day | | |
| Annual Meeting | | | | |

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Dept. Requiring this Doc.

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Amended Articles Number/Section

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|--|--|--|--|--|--|

Total No. Of Stockholders

| | | | | | | | | | |
|----------------------------|--|--|--|--|---------|--|--|--|--|
| Total Amount of Borrowings | | | | | | | | | |
| | | | | | | | | | |
| Domestic | | | | | Foreign | | | | |

To be accomplished by SEC Personnel concerned

| | | | | | | | | | |
|--|--|--|--|--|--|--|--|--|--|
| | | | | | | | | | |
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File Number

LCU

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Remarks = pls. Use black ink for scanning purposes

SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 23 of the Securities Regulation Code

☐ Check box if no longer subject
to filing requirement

| | | | | | | | | |
|---|---|--|---|----------------------|---|--|---|--|
| 1. Name and Address of Reporting Person OCAMPO RODELITO J. (Last) (First) (Middle) 24 JOSEPHINE ESTRADA ST., BF RESORT VILLAGE (Street) LAS PIÑAS CITY (City) (Province) (Postal Code) | | | 2. Issuer Name and Trading Symbol AYALA LAND, INC (ALI) | | | 7. Relationship of Reporting Person to Issuer (Check all applicable) _____ Director _____ Officer _____ (give title below) VICE PRESIDENT _____ 10% Owner _____ Other _____ (specify below) | | |
| 3. Tax Identification Number 110-994-171 | | | 5. Statement for Month/Year May 2022 | | | | | |
| 4. Citizenship FILIPINO | | | 6. If Amendment, Date of Original (Month/Year) | | | | | |
| Table 1 - Equity Securities Beneficially Owned | | | | | | | | |
| 1. Class of Equity Security | 2. Transaction Date (Month/Day/Year) | 4. Securities Acquired (A) or Disposed of (D) Amount (A) or (D) Price | | | 3. Amount of Securities Owned at End of Month | | 4. Ownership Form: Direct (D) or Indirect (I) * | 6. Nature of Indirect Beneficial Ownership |
| | | | | | % | Number of Shares | | |
| COMMON SHARES AT P1.00 PAR VALUE | Beg. Bal. | | | | 0.02% | 2,715,421 | I - 66,012 sh | Lodged with PCD |
| | | | | | | Bal. as of 5/19/2022 | I -2,485,000 sh | Indirect shares through ESOWN |
| | | | | | | | D - 164,409 sh | |
| | 05/19/2022 | 39,180 | A | P30.29 (ESOWN Price) | | | | |
| | | Acquired through ESOWN Subscription | | | | | | |
| | | | | | | | | |
| | End. Bal. | | | | 0.02% | 2,754,601 | I - 66,012 sh | Lodged with PCD |
| | | | | | | Bal. as of 5/19/2022 | I -2,524,180 sh | Indirect shares through ESOWN |
| | | | | | | | D - 164,409 sh | |
| | | | | | | | | |

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
- (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
 - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
- (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
- (A) held by members of a person's immediate family sharing the same household;
 - (B) held by a partnership in which such person is a general partner;
 - (C) held by a corporation of which such person is a controlling shareholder; or
 - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

FORM 23-B (continued)

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

| 1. Derivative Security | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Yr) | 4. Number of Derivative Securities Acquired (A) or Disposed of (D) | | 5. Date Exercisable and Expiration Date (Month/Day/Year) | | 6. Title and Amount of Underlying Securities | | 7. Price of Derivative Security | 8. No. of Derivative Securities Beneficially Owned at End of Month | 9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) * | 10. Nature of Indirect Beneficial Ownership |
|------------------------|--|------------------------------------|--|------------|--|-----------------|--|----------------------------|---------------------------------|--|--|---|
| | | | Amount | (A) or (D) | Date Exercisable | Expiration Date | Title | Amount or Number of Shares | | | | |
| N/A | | | | | | | | | | | | |
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Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.



RODELITO J. OCAMPO

Signature of Reporting Person

05/30/22

Date

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(Company's Full Name)

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(Business Address: No. Street City / Town / Province)

ATTY. SOLOMON M. HERMOSURA

Contact Person

908-3000

Company Telephone Number

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| 1 | 2 |
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Month

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Day

Fiscal Year

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Secondary License Type, if Applicable

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Annual Meeting

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Dept. Requiring this Doc.

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Amended Articles Number/Section

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Total No. Of Stockholders

Total Amount of Borrowings

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Foreign

To be accomplished by SEC Personnel concerned

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Remarks = pls. Use black ink for scanning purposes

SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 23 of the Securities Regulation Code

☐ Check box if no longer subject to filing requirement

| | | | | | | | | | |
|--|--|--|--|--|---|--|--|--|--|
| 1. Name and Address of Reporting Person TANDOC MAPHILINDO SABUCO | | | 2. Issuer Name and Trading Symbol AYALA LAND, INC (ALI) | | | 7. Relationship of Reporting Person to Issuer (Check all applicable) <div style="display: flex; justify-content: space-between;"> <div> _____ Director _____ Officer _____ (give title below) </div> <div> _____ 10% Owner _____ Other _____ (specify below) </div> </div> <div style="border: 1px solid black; padding: 5px; width: fit-content;"> CHIEF RISK OFFICER </div> | | | |
| (Last) (First) (Middle) 31 MANGROVE STREET, TREVEIA VILLAGE, NUVALI, BARANGAY CANLUBANG | | | 3. Tax Identification Number 125-321-369 | | 5. Statement for Month/Year May 2022 | | | | |
| (Street) CALAMBA LAGUNA 4027 (City) (Province) (Postal Code) | | | 4. Citizenship FILIPINO | | 6. If Amendment, Date of Original (Month/Year) | | | | |

| Table 1 - Equity Securities Beneficially Owned | | | | | | | | |
|--|---|---|------------|---------------------|---|----------------------|--|--|
| 1. Class of Equity Security | 2. Transaction Date (Month/Day/Year) | 4. Securities Acquired (A) or Disposed of (D) | | | 3. Amount of Securities Owned at End of Month | | 4. Ownership Form: Direct (D) or Indirect (I) * | 6. Nature of Indirect Beneficial Ownership |
| | | Amount | (A) or (D) | Price | % | Number of Shares | | |
| COMMON SHARES AT P1.00 PAR VALUE | Beg. Bal. | | | | 0.00% | 326,672 | I | Indirect shares through ESOWN |
| | | | | | | Bal. as of 5/19/2022 | | |
| | 05/19/2022 | 12,208 | A | P30.29(ESOWN Price) | | | | |
| | | Acquired through ESOWN Subscription | | | | | | |
| | End. Bal. | | | | 0.00% | 338,880 | I | Indirect shares through ESOWN |
| | | | | | | Bal. as of 5/19/2022 | | |
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If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
- (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
 - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
- (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
- (A) held by members of a person's immediate family sharing the same household;
 - (B) held by a partnership in which such person is a general partner;
 - (C) held by a corporation of which such person is a controlling shareholder; or
 - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

FORM 23-B (continued)

**Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)**

[illegible]

Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.



MAPHILINDO S. TANDOC

Signature of Reporting Person

5/30/2022

COVER SHEET

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(Company's Full Name)

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(Business Address: No. Street City / Town / Province)

ATTY. SOLOMON M. HERMOSURA

Contact Person

908-3000

Company Telephone Number

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| 1 | 2 |
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Month

Day

Fiscal Year

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Month

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Day

Annual Meeting

Secondary License Type, if Applicable

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| C | F | D |
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Dept. Requiring this Doc.

Amended Articles Number/Section

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Total No. Of Stockholders

Total Amount of Borrowings

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Domestic

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Foreign

To be accomplished by SEC Personnel concerned

[illegible]

File Number

LCU

LCU

[illegible]

Document I.D.

Cashier

Cashier

STAMPS

STAMPS

Remarks = pls. Use black ink for scanning purposes

SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 23 of the Securities Regulation Code

☐ Check box if no longer subject to filing requirement

| | | | | | | | | | |
|---|--|---|--|--|--|---|--|--|--|
| 1. Name and Address of Reporting Person TUPAZ JENNYLLE S. <small>(Last) (First) (Middle)</small> 20B ST. VINCENT STREET, PARADISE VILLAGE <small>(Street)</small> PROJECT 8, QUEZON CITY <small>(City) (Province) (Postal Code)</small> | | | 2. Issuer Name and Trading Symbol AYALA LAND, INC (ALI) | | | 7. Relationship of Reporting Person to Issuer <small>(Check all applicable)</small> <div style="display: flex; justify-content: space-between;"> <div> _____ Director Officer _____ <small>(give title below)</small> </div> <div> _____ 10% Owner Other _____ <small>(specify below)</small> </div> </div> VICE PRESIDENT | | | |
| 3. Tax Identification Number 170-896-781 | | 5. Statement for Month/Year May 2022 | | | | | | | |
| 4. Citizenship FILIPINO | | 6. If Amendment, Date of Original (Month/Year) | | | | | | | |

| Table 1 - Equity Securities Beneficially Owned | | | | | | | | |
|--|--|---|------------|----------------------|---|----------------------|--|--|
| 1. Class of Equity Security | 2. Transaction Date <small>(Month/Day/Year)</small> | 4. Securities Acquired (A) or Disposed of (D) | | | 3. Amount of Securities Owned at End of Month | | 4. Ownership Form: Direct (D) or Indirect (I) * | 6. Nature of Indirect Beneficial Ownership |
| | | Amount | (A) or (D) | Price | % | Number of Shares | | |
| | | | | | | | | |
| COMMON SHARES AT P1.00 PAR VALUE | Beg. Bal. | | | | 0.01% | 1,217,462 | I - 1,197,503 sh | Indirect shares through ESOWN |
| | | | | | | Bal. as of 5/19/2022 | I - 19,959 sh | Lodged with PCD |
| | | | | | | | | |
| | 05/19/2022 | 30,359 | A | P30.29 (ESOWN Price) | | | | |
| | | Acquired through ESOWN Subscription | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | End. Bal. | | | | 0.01% | 1,247,821 | I - 1,227,862 sh | Indirect shares through ESOWN |
| | | | | | | Bal. as of 5/19/2022 | I - 19,959 sh | Lodged with PCD |
| | | | | | | | | |
| | | | | | | | | |
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If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
- (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
 - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
- (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
- (A) held by members of a person's immediate family sharing the same household;
 - (B) held by a partnership in which such person is a general partner;
 - (C) held by a corporation of which such person is a controlling shareholder; or
 - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

FORM 23-B (continued)

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

| 1. Derivative Security | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Yr) | 4. Number of Derivative Securities Acquired (A) or Disposed of (D) | | 5. Date Exercisable and Expiration Date (Month/Day/Year) | | 6. Title and Amount of Underlying Securities | | 7. Price of Derivative Security | 8. No. of Derivative Securities Beneficially Owned at End of Month | 9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) * | 10. Nature of Indirect Beneficial Ownership |
|------------------------|--|------------------------------------|--|------------|--|-----------------|--|----------------------------|---------------------------------|--|--|---|
| | | | Amount | (A) or (D) | Date Exercisable | Expiration Date | Title | Amount or Number of Shares | | | | |
| N/A | | | | | | | | | | | | |
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Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.


JENNYLLE S. TUPAZ

Signature of Reporting Person

5/30/2022
Date