

**SECURITIES AND EXCHANGE COMMISSION  
Metro Manila, Philippines**

**FORM 23-B**

**STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES**

Filed pursuant to Section 23 of the Securities Regulation Code

Check box if no longer subject to filing requirement

<b>1. Name and Address of Reporting Person</b>  <p align="center"><b>OCAMPO, RODELITO J.</b></p> <p>(Last) (First) (Middle)</p> <p>c/o Ayala Land, Inc. 30F Tower One and Exchange Plaza</p> <p>(Street)</p> <p>Ayala Triangle, Ayala Avenue, Makati City, 1226</p> <p>(City) (Province) (Postal Code)</p>	<b>2. Issuer Name and Trading Symbol</b>  <p align="center"><b>AYALA LAND, INC (ALI)</b></p>	<b>7. Relationship of Reporting Person to Issuer</b> (Check all applicable) <table style="width:100%; border: none;"> <tr> <td style="text-align: center;"><input type="checkbox"/></td> <td style="text-align: center;">Director</td> <td style="text-align: center;"><input type="checkbox"/></td> <td style="text-align: center;">10% Owner</td> </tr> <tr> <td style="text-align: center;"><input checked="" type="checkbox"/></td> <td style="text-align: center;">Officer</td> <td style="text-align: center;"><input type="checkbox"/></td> <td style="text-align: center;">Other</td> </tr> <tr> <td colspan="2" style="text-align: center;">(give title below)</td> <td colspan="2" style="text-align: center;">(specify below)</td> </tr> </table> <p align="center"><b>VICE PRESIDENT</b></p>	<input type="checkbox"/>	Director	<input type="checkbox"/>	10% Owner	<input checked="" type="checkbox"/>	Officer	<input type="checkbox"/>	Other	(give title below)		(specify below)	
<input type="checkbox"/>	Director	<input type="checkbox"/>	10% Owner											
<input checked="" type="checkbox"/>	Officer	<input type="checkbox"/>	Other											
(give title below)		(specify below)												
<b>3. Tax Identification Number</b>  <p align="center">110-994-171</p>	<b>5. Statement for Month/Year</b>  <p align="center">December 2021</p>													
<b>4. Citizenship</b>  <p align="center">FILIPINO</p>	<b>6. If Amendment, Date of Original (Month/Year)</b>  													

Table 1 - Equity Securities Beneficially Owned

1. Class of Equity Security	2. Transaction Date (Month/Day/Year)	4. Securities Acquired (A) or Disposed of (D)			3. Amount of Securities Owned at End of Month		4. Ownership Form: Direct (D) or Indirect (I)	6. Nature of Indirect Beneficial Ownership
					%	Number of Shares		
		Amount	(A) or (D)	Price				
COMMON SHARES AT P1.00 PAR VALUE	Beg. Bal.				0.02%	2,938,181	241,012	(I) Lodged with PCD
	as of 10/14/2021						2,432,760	(I) ESOWN (subscribed & unissued until fully paid)
							264,409	(D) Direct
	Transaction date 12/14/2021	75,000	D	P37.00				
							166,012	(I) Lodged with PCD
	End. Bal.				0.02%	2,863,181	2,432,760	(I) ESOWN (subscribed & unissued until fully paid)
	as of 12/14/2021						264,409	(D) Direct

**If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.**

- Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.
- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
    - (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
    - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
  - (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
    - (A) held by members of a person's immediate family sharing the same household;
    - (B) held by a partnership in which such person is a general partner;
    - (C) held by a corporation of which such person is a controlling shareholder; or
    - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.



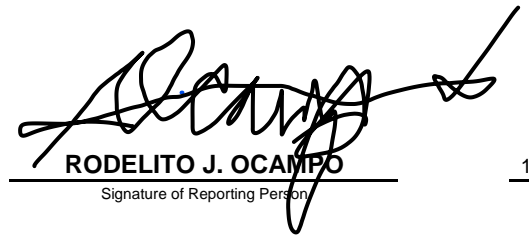
**FORM 23-B (continued)**

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned  
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) *	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.  
Attach additional sheets if space provided is insufficient.



**RODELITO J. OCAMPO**  
Signature of Reporting Person

15-Dec-21  
Date