

Certificate of Participation

to

Fernando Zobel de Ayala

for having completed

The Board's Agenda 2021: The Pathway to Recovery Through ESG

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)

held on 21 October 2021 1:30 PM - 5:30 PM through ZOOM Webinar



Certificate of Participation

to

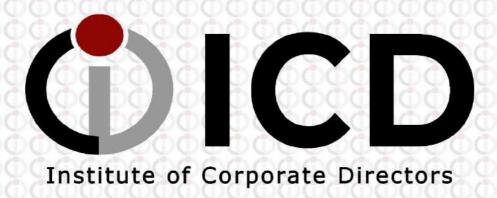
Jaime Augusto Zobel de Ayala

for having completed

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Bernard Vincent O. Dy

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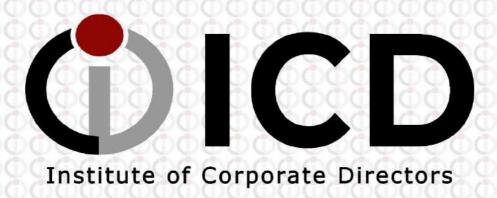
Rizalina G. Mantaring

for having completed

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Rex Ma. A Mendoza

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Sherisa P. Nuesa

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Cesar V. Purisima

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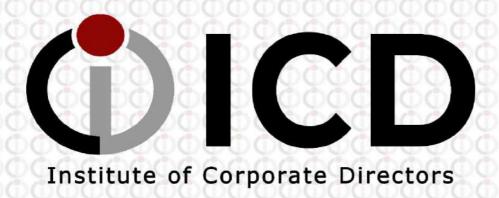
Antonino T. Aquino

for having completed

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Arturo G. Corpuz

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