

## Certificate of Participation

to

### **Bernard Vincent O. Dy**

Ayala Land, Inc.

for having completed

# The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 1:27:00 PM - 5:52:00 PM through ZOOM Webinar



### Certificate of Participation

to

### Dante M. Abando

Ayala Land, Inc.

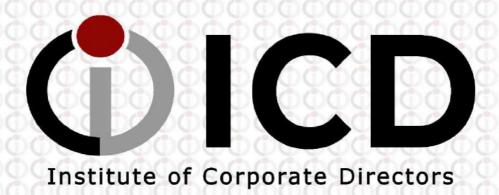
for having completed

## The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 1:21:00 PM - 5:52:00 PM through ZOOM Webinar

Leonardo M. Berba



### Certificate of Participation

to

### Augusto D. Bengzon

Ayala Land, Inc.

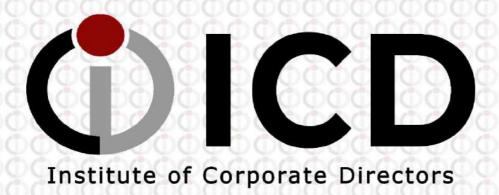
for having completed

# The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 1:23:00 PM - 5:25:00 PM through ZOOM Webinar

Leonardo M. Berba



### Certificate of Participation

to

## Anna Ma. Margarita B. Dy

Cebu Holdings, Inc.

for having completed

# The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 1:19:00 PM - 6:00:00 PM through ZOOM Webinar



### Certificate of Participation

to

#### Jose Emmanuel H. Jalandoni

AyalaLand Logistics Holdings Corp.

for having completed the webinar

#### **Future Trends**

held on Wednesday, 16 December 2020 10:00 am - 12:00 nn through ZOOM Webinars



## Certificate of Participation

to

#### **Robert Lao**

Ayala Land, Inc.

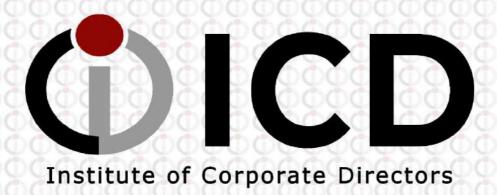
for having completed

# The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 1:29:00 PM - 5:52:00 PM through ZOOM Webinar

Leonardo M. Berba



## Certificate of Participation

to

### Eliezer C. Tanlapco

Ayala Land, Inc.

for having completed

## The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 1:27:00 PM - 5:55:00 PM through ZOOM Webinar



## Certificate of Participation

to

#### Jaime E. Ysmael

Ayala Land, Inc.

for having completed

## The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 1:30:00 PM - 5:52:00 PM through ZOOM Webinar

Leonardo M. Berba