



Institute of Corporate Directors

presents this

## Certificate of Participation

to

**Bernard Vincent O. Dy**

Ayala Land, Inc.

for having completed

### The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)

held on

10 November 2020

1:27:00 PM - 5:52:00 PM

through ZOOM Webinar

Leonardo M. Berba

Chief Executive Officer





Institute of Corporate Directors

presents this

## Certificate of Participation

to

**Dante M. Abando**

Ayala Land, Inc.

for having completed

### The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)

held on

10 November 2020

1:21:00 PM - 5:52:00 PM

through ZOOM Webinar

Leonardo M. Berba  
Chief Executive Officer





Institute of Corporate Directors

presents this

## Certificate of Participation

to

**Augusto D. Bengzon**

Ayala Land, Inc.

for having completed

### The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)

held on

10 November 2020

1:23:00 PM - 5:25:00 PM

through ZOOM Webinar

Leonardo M. Berba  
Chief Executive Officer





Institute of Corporate Directors

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## Certificate of Participation

to

**Anna Ma. Margarita B. Dy**

Cebu Holdings, Inc.

for having completed

### The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)

held on

10 November 2020

1:19:00 PM - 6:00:00 PM

through ZOOM Webinar

Leonardo M. Berba  
Chief Executive Officer





Institute of Corporate Directors

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# Certificate of Participation

to

**Jose Emmanuel H. Jalandoni**

AyalaLand Logistics Holdings Corp.

for having completed the webinar

**Future Trends**

held on

Wednesday, 16 December 2020

10:00 am - 12:00 nn

through ZOOM Webinars

Leonardo M. Berba  
Chief Executive Officer





Institute of Corporate Directors

presents this

## Certificate of Participation

to

**Robert Lao**

Ayala Land, Inc.

for having completed

### The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)

held on

10 November 2020

1:29:00 PM - 5:52:00 PM

through ZOOM Webinar

Leonardo M. Berba

Chief Executive Officer





Institute of Corporate Directors

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## Certificate of Participation

to

**Eliezer C. Tanlapco**

Ayala Land, Inc.

for having completed

### The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)

held on

10 November 2020

1:27:00 PM - 5:55:00 PM

through ZOOM Webinar

Leonardo M. Berba

Chief Executive Officer





Institute of Corporate Directors

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## Certificate of Participation

to

**Jaime E. Ysmael**

Ayala Land, Inc.

for having completed

### The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)

held on

10 November 2020

1:30:00 PM - 5:52:00 PM

through ZOOM Webinar

Leonardo M. Berba  
Chief Executive Officer