

#### Certificate of Participation

to

#### Lyle A. Abadia

Ayala Land, Inc.

for having completed

# The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 1:31:00 PM - 5:52:00 PM through ZOOM Webinar



## Certificate of Participation

to

#### Anicento V. Bisnar, Jr.

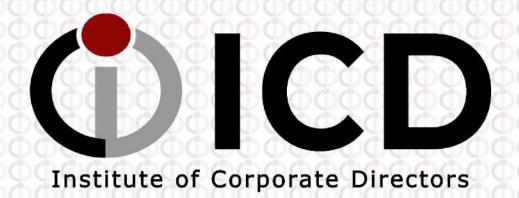
Cebu Holdings, Inc.

for having completed

## The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 1:30:00 PM - 5:52:00 PM through ZOOM Webinar



#### Certificate of Participation

to

#### **Manny Blas**

Ayala Land, Inc.

for having completed

# The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 1:13:00 PM - 5:53:00 PM through ZOOM Webinar

Leonardo M. Berba



#### Certificate of Participation

to

#### Dindo R. Fernando

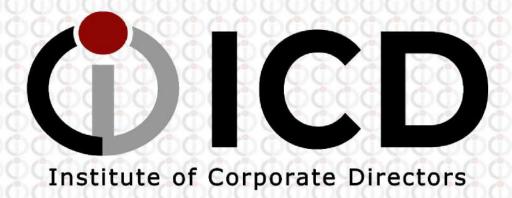
Ayala Land, Inc.

for having completed

# The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 1:20:00 PM - 5:52:00 PM through ZOOM Webinar



#### Certificate of Participation

to

#### Rufino Hermann S. Gutierrez

Ayala Land, Inc.

for having completed

## The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 1:29:00 PM - 4:30:00 PM through ZOOM Webinar



#### Certificate of Participation

to

#### Javier D. Hernandez

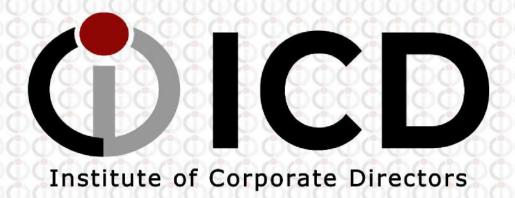
Ayala Land, Inc.

for having completed

# The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 1:07:00 PM - 5:30:00 PM through ZOOM Webinar



#### Certificate of Participation

to

## Joseph Carmichael Z. Jugo

Ayala Land, Inc.

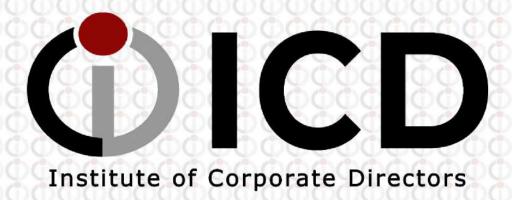
for having completed

## The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 2:01:00 PM - 5:52:00 PM through ZOOM Webinar

Leonardo M. Berba



#### Certificate of Participation

to

## Michael Alexis C. Legaspi

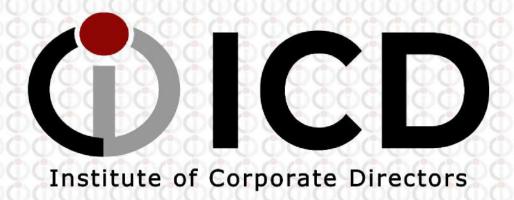
Ayala Land, Inc.

for having completed

# The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 1:26:00 PM - 5:52:00 PM through ZOOM Webinar



#### Certificate of Participation

to

## Christopher B. Maglanoc

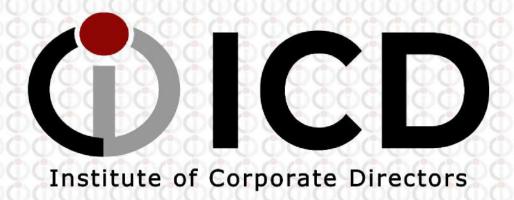
Ayala Land, Inc.

for having completed

## The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 1:27:00 PM - 5:52:00 PM through ZOOM Webinar



## Certificate of Participation

to

## Michael F. Magpusao

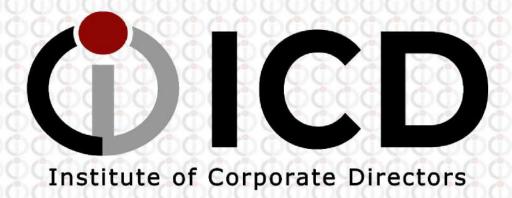
Ayala Land, Inc.

for having completed

# The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 1:30:00 PM - 5:51:00 PM through ZOOM Webinar



#### Certificate of Participation

to

## Ferdie M. Mangali

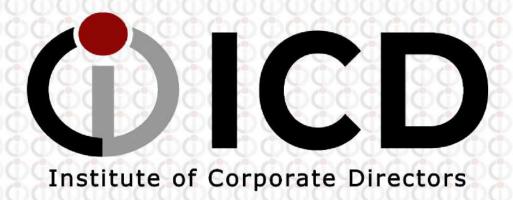
Ayala Land, Inc.

for having completed

# The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 1:31:00 PM - 3:37:00 PM through ZOOM Webinar



## Certificate of Participation

to

#### **Bobby Menpin**

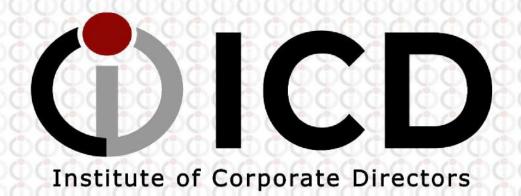
Makati Development Corporation

for having completed

# The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 1:22:00 PM - 3:38:00 PM through ZOOM Webinar



## Certificate of Participation

to

#### **Carol T. Mills**

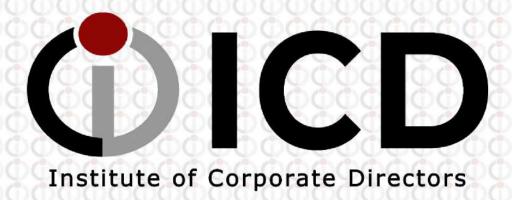
Ayala Land, Inc.

for having completed

# The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 1:43:00 PM - 5:27:00 PM through ZOOM Webinar



#### Certificate of Participation

to

## Rodelito J. Ocampo

Ayala Land, Inc.

for having completed

# The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 1:31:00 PM - 5:52:00 PM through ZOOM Webinar



#### Certificate of Participation

to

#### Ginaflor C. Oris

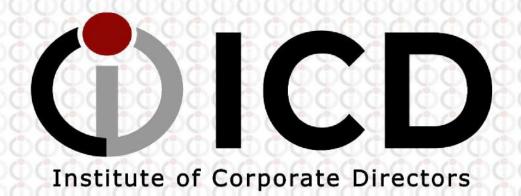
Ayala Land, Inc.

for having completed

# The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 2:02:00 PM - 5:54:00 PM through ZOOM Webinar



#### Certificate of Participation

to

#### **Darwin Salipsip**

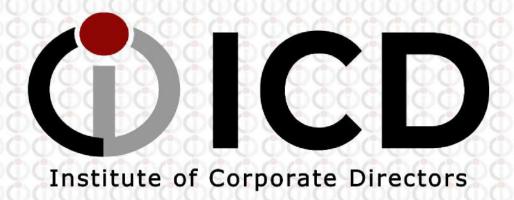
Ayala Land, Inc.

for having completed

# The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 1:31:00 PM - 5:52:00 PM through ZOOM Webinar



#### Certificate of Participation

to

#### **Angelica L. Salvador**

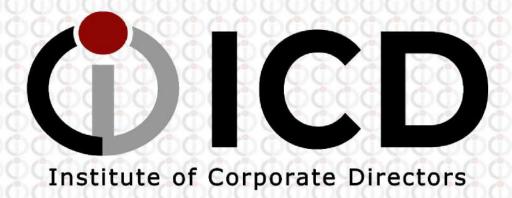
Ayala Land, Inc.

for having completed

# The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 1:19:00 PM - 5:52:00 PM through ZOOM Webinar



#### Certificate of Participation

to

#### Maria Rowena M. Tomeldan

AyalaLand Logistics Holdings Corp.

for having completed

## The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 1:17:00 PM - 5:52:00 PM through ZOOM Webinar