

## Certificate of Participation

to

## Fernando Zobel de Ayala

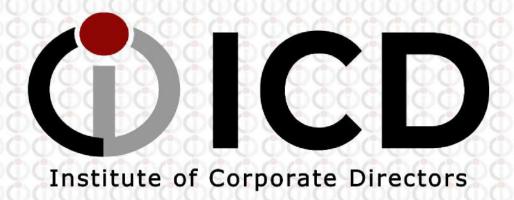
Ayala Corporation

for having completed

## The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 1:00:00 PM - 5:12:00 PM through ZOOM Webinar



## Certificate of Participation

to

## Jaime Augusto Zobel de Ayala

Ayala Corporation

for having completed

## The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 1:30:00 PM - 5:52:00 PM through ZOOM Webinar

Leonardo M. Berba Chief Executive Officer



## Certificate of Participation

to

#### **Bernard Vincent O. Dy**

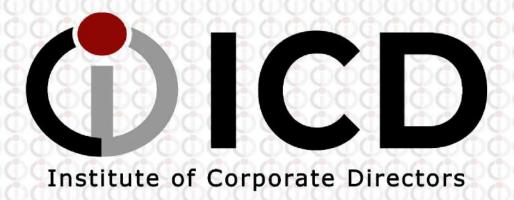
Ayala Land, Inc.

for having completed

# The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 1:27:00 PM - 5:52:00 PM through ZOOM Webinar



## Certificate of Participation

to

## Rizalina G. Mantaring

Ayala Corporation

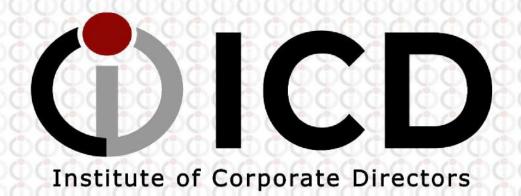
for having completed

# The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 1:28:00 PM - 5:52:00 PM through ZOOM Webinar

Leonardo M. Berba Chief Executive Officer



## Certificate of Participation

to

#### Rex Ma. A. Mendoza

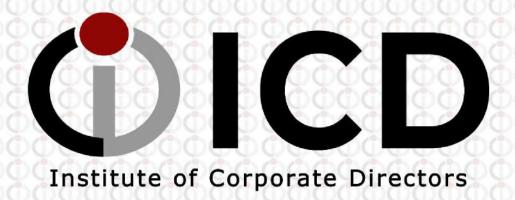
Globe Telecom, Inc.

for having completed

# The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 1:17:00 PM - 5:52:00 PM through ZOOM Webinar



## Certificate of Participation

to

#### **Sherisa Nuesa**

Manila Water Company, Inc.

for having completed

# The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 1:16:00 PM - 5:52:00 PM through ZOOM Webinar

Leonardo M. Berba



## Certificate of Participation

to

#### **Cesar Purisima**

Ayala Land, Inc.

for having completed

## The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 12:37:00 PM - 5:52:00 PM through ZOOM Webinar



## Certificate of Participation

to

## **Antonino T. Aquino**

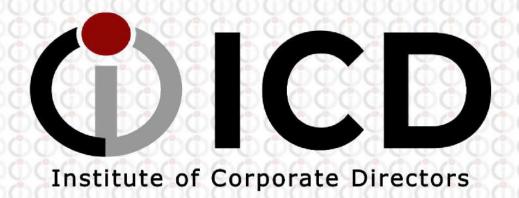
Ayala Land, Inc.

for having completed

# The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 1:23:00 PM - 5:32:00 PM through ZOOM Webinar



## Certificate of Participation

to

#### **Arturo Corpuz**

Ayala Land, Inc.

for having completed

# The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit) held on

10 November 2020 1:16:00 PM - 5:52:00 PM through ZOOM Webinar