## SECURITIES AND EXCHANGE COMMISSION Metro Manila, Philippines

| FORM | 23-B |
|------|------|
|      |      |

Check box if no longer subject to filing requirement

## STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES

| Name and Address of Reporting Person                     | Issuer Name and Trac           | Issuer Name and Trading Symbol     AYALA LAND, INC (ALI)    |                             |                      |                |                            | 7. Relationship of Reporting Person to Issuer      |                                                    |  |  |  |  |  |
|----------------------------------------------------------|--------------------------------|-------------------------------------------------------------|-----------------------------|----------------------|----------------|----------------------------|----------------------------------------------------|----------------------------------------------------|--|--|--|--|--|
| BISNAR, ANICETO V. JR.                                   |                                |                                                             |                             |                      |                |                            | (Check all applicable)                             |                                                    |  |  |  |  |  |
| (First) (Middle)                                         | Tax Identification     Number  |                                                             | Statement for<br>Month/Year |                      | x              |                            |                                                    | 10% Owner<br>Other                                 |  |  |  |  |  |
| c/o Ayala Land, Inc.<br>30F Tower One and Exchange Plaza | 130-660                        | )-140                                                       | September 2020              |                      |                | (give title be             | low)                                               | (specify below)                                    |  |  |  |  |  |
| (Street)                                                 | Citizenship                    | . Citizenship 6. If Amendment, Date of Original (MonthYear) |                             |                      | VICE PRESIDENT |                            |                                                    |                                                    |  |  |  |  |  |
| Ayala Triangle, Ayala Avenue, Makati City, 1226          | FILIPI                         | FILIPINO FILIPINO                                           |                             |                      |                |                            |                                                    |                                                    |  |  |  |  |  |
| (City) (Province) (Postal Code)                          |                                | Table                                                       | e 1 - Equity Secur          | ities Beneficially O | wned           |                            |                                                    |                                                    |  |  |  |  |  |
| Class of Equity Security                                 | Transaction     Date           | ate                                                         |                             |                      | Month          | of Securities Owned at End | of 4 Ownership Form:<br>Direct (D) or Indirect (I) | Nature of Indirect Beneficial     Ownership        |  |  |  |  |  |
|                                                          | (Month/Day/Year)               | Amount (A) or (D)                                           |                             | Price                | %              | Number of Shares           |                                                    |                                                    |  |  |  |  |  |
| COMMON SHARES AT P1.00 PAR VALUE                         | Beg. Bal.                      |                                                             |                             |                      | 0.01%          | 2,052,455                  | 1,952,259                                          | (I) ESOWN (subscribed & unissued until fully paid) |  |  |  |  |  |
|                                                          | as of 9/28/2020                |                                                             |                             |                      |                |                            | 100,196                                            | (I) Lodged with PCD                                |  |  |  |  |  |
|                                                          |                                |                                                             |                             |                      |                |                            |                                                    |                                                    |  |  |  |  |  |
|                                                          | Transaction date<br>9/28/2020  | 66,287                                                      | А                           | P27.72(ESOV          | VN Price)      |                            |                                                    |                                                    |  |  |  |  |  |
|                                                          |                                | Acquired through ESOWN Subscription                         |                             |                      |                |                            |                                                    |                                                    |  |  |  |  |  |
|                                                          | Transaction date<br>9/29/2020  | 11,163                                                      | D                           | P30.03               |                |                            |                                                    |                                                    |  |  |  |  |  |
|                                                          | Transaction date<br>10/01/2020 | 89,033                                                      | D                           | P29.75               |                |                            |                                                    |                                                    |  |  |  |  |  |
|                                                          |                                |                                                             |                             |                      |                |                            |                                                    |                                                    |  |  |  |  |  |
|                                                          | End. Bal.                      |                                                             |                             |                      |                |                            |                                                    |                                                    |  |  |  |  |  |
|                                                          | as of 10/01/2020               |                                                             |                             |                      | 0.01%          | 2,018,546                  | 2,018,546                                          | (I) ESOWN (subscribed & unissued until fully paid) |  |  |  |  |  |
|                                                          |                                |                                                             |                             |                      |                |                            | 0                                                  | (I) Lodged with PCD                                |  |  |  |  |  |
|                                                          |                                |                                                             |                             |                      |                |                            |                                                    |                                                    |  |  |  |  |  |

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

- Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

  (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:

  (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or

  (B) Investment power which includes he power to depose o, or to direct the disposition of, such security.

  (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:

  (A) held by members of a person's immediate family sharing the same household.

  (B) held by a partnership in which such person is a general partner;

  (C) held by a composition of which such person is a controlling shareholder; or

  (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

## FORM 23-B (continued)

## Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., warrants, options, convertible securities)

| Derivative Security | Conversion or     Exercise Price     of Derivative     Security | Transaction     Date (Month/Day/Yr) | Number of Derivative Securities     Acquired (A) or Disposed of (D) |            | 5. Date<br>Exercisable and<br>Expiration Date<br>(Month/Day/Year) | Title and Amount of<br>Underlying Securities |       | 7. Price of<br>Derivative<br>Security | Derivative<br>Securities<br>Beneficially<br>Owned at | 9. Owner-<br>ship Form<br>of Derivative<br>Security;<br>Direct (D) | 10. Nature<br>of Indirect<br>Beneficial<br>Ownership |  |
|---------------------|-----------------------------------------------------------------|-------------------------------------|---------------------------------------------------------------------|------------|-------------------------------------------------------------------|----------------------------------------------|-------|---------------------------------------|------------------------------------------------------|--------------------------------------------------------------------|------------------------------------------------------|--|
|                     |                                                                 |                                     | Amount                                                              | (A) or (D) | Date Exercisable                                                  | Expiration<br>Date                           | Title | Amount or<br>Number<br>of Shares      |                                                      | End of<br>Month                                                    | or<br>Indirect (I) *                                 |  |
| N/A                 |                                                                 |                                     |                                                                     |            |                                                                   |                                              |       |                                       |                                                      |                                                                    |                                                      |  |
|                     |                                                                 |                                     |                                                                     |            |                                                                   |                                              |       |                                       |                                                      |                                                                    |                                                      |  |
|                     |                                                                 |                                     |                                                                     |            |                                                                   |                                              |       |                                       |                                                      |                                                                    |                                                      |  |
|                     |                                                                 |                                     |                                                                     |            |                                                                   |                                              |       |                                       |                                                      |                                                                    |                                                      |  |
|                     |                                                                 |                                     |                                                                     |            |                                                                   |                                              |       |                                       |                                                      |                                                                    |                                                      |  |
|                     |                                                                 |                                     |                                                                     |            |                                                                   |                                              |       |                                       |                                                      |                                                                    |                                                      |  |
|                     |                                                                 |                                     |                                                                     |            |                                                                   |                                              |       |                                       |                                                      |                                                                    |                                                      |  |
|                     |                                                                 |                                     |                                                                     |            |                                                                   |                                              |       |                                       |                                                      |                                                                    |                                                      |  |
|                     |                                                                 |                                     |                                                                     |            |                                                                   |                                              |       |                                       |                                                      |                                                                    |                                                      |  |
|                     |                                                                 |                                     |                                                                     |            |                                                                   |                                              |       |                                       |                                                      |                                                                    |                                                      |  |
|                     |                                                                 |                                     |                                                                     |            |                                                                   |                                              |       |                                       |                                                      |                                                                    |                                                      |  |

Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.

Attach additional sheets if space provided is insufficient.

ANICETO V. BISNAR, JR.

1-Oct-20 Date