

**SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines**

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES
Filed pursuant to Section 23 of the Securities Regulation Code

Check box if no longer subject to filing requirement

1. Name and Address of Reporting Person <p align="center">ABADIA, LYLE A.</p> <p align="center"><small>(First) (Middle)</small></p> c/o Ayala Land, Inc. 30F Tower One and Exchange Plaza		2. Issuer Name and Trading Symbol <p align="center">AYALA LAND, INC (ALI)</p>			7. Relationship of Reporting Person to Issuer (Check all applicable) <table style="width:100%; border: none;"> <tr> <td style="width:50%; border: none;"> <input type="checkbox"/> Director <input checked="" type="checkbox"/> Officer (give title below) </td> <td style="width:50%; border: none;"> <input type="checkbox"/> 10% Owner <input type="checkbox"/> Other (specify below) </td> </tr> </table> <p align="center">VICE PRESIDENT</p>				<input type="checkbox"/> Director <input checked="" type="checkbox"/> Officer (give title below)	<input type="checkbox"/> 10% Owner <input type="checkbox"/> Other (specify below)
<input type="checkbox"/> Director <input checked="" type="checkbox"/> Officer (give title below)	<input type="checkbox"/> 10% Owner <input type="checkbox"/> Other (specify below)									
(Street) Ayala Triangle, Ayala Avenue, Makati City, 1226 <small>(City) (Province) (Postal Code)</small>		3. Tax Identification Number 106-947-758	5. Statement for Month/Year September 2020		4. Citizenship FILIPINO					
6. If Amendment, Date of Original (Month/Year) (City) (Province) (Postal Code)		Table 1 - Equity Securities Beneficially Owned								
1. Class of Equity Security	2. Transaction Date (Month/Day/Year)	4. Securities Acquired (A) or Disposed of (D)			3. Amount of Securities Owned at End of Month		4. Ownership Form: Direct (D) or Indirect (I) *	6. Nature of Indirect Beneficial Ownership		
		Amount	(A) or (D)	Price	%	Number of Shares				
COMMON SHARES AT P1.00 PAR VALUE	Beg. Bal.				0.00%	679,441	679,441	(I) ESOWN (subscribed & unissued until fully paid)		
	5/14/2019									
	Transaction date 9/28/2020	80,972	A	P27.72(ESOWN Price)						
		Acquired through ESOWN Subscription								
	End. Bal.									
	as of 9/28/2020				0.01%	760,413	760,413	(I) ESOWN (subscribed & unissued until fully paid)		

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

- Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.
- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
 - (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
 - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
 - (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
 - (A) held by members of a person's immediate family sharing the same household;
 - (B) held by a partnership in which such person is a general partner;
 - (C) held by a corporation of which such person is a controlling shareholder; or
 - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

FORM 23-B (continued)

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) *	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.


LYLE A. ABADIA
 Signature of Reporting Person

1-Oct-20
 Date

**SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines**

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES
Filed pursuant to Section 23 of the Securities Regulation Code

Check box if no longer subject to filing requirement

1. Name and Address of Reporting Person <p align="center">BLAS, MANUEL A. II</p> <p align="center"><small>(First) (Middle)</small></p> c/o Ayala Land, Inc. 30F Tower One and Exchange Plaza		2. Issuer Name and Trading Symbol <p align="center">AYALA LAND, INC (ALI)</p>			7. Relationship of Reporting Person to Issuer (Check all applicable) <table style="width:100%; border: none;"> <tr> <td style="width:50%; border: none;"> <input type="checkbox"/> Director <input checked="" type="checkbox"/> Officer <input type="checkbox"/> 10% Owner <input type="checkbox"/> Other (give title below) </td> <td style="width:50%; border: none;"> (specify below) </td> </tr> </table> <p align="center">VICE PRESIDENT</p>				<input type="checkbox"/> Director <input checked="" type="checkbox"/> Officer <input type="checkbox"/> 10% Owner <input type="checkbox"/> Other (give title below)	 (specify below)
<input type="checkbox"/> Director <input checked="" type="checkbox"/> Officer <input type="checkbox"/> 10% Owner <input type="checkbox"/> Other (give title below)	 (specify below)									
3. Tax Identification Number <p align="center">137-714-596</p>		5. Statement for Month/Year <p align="center">September 2020</p>			6. If Amendment, Date of Original (Month/Year)					
4. Citizenship <p align="center">FILIPINO</p>		Table 1 - Equity Securities Beneficially Owned								
1. Class of Equity Security	2. Transaction Date <small>(Month/Day/Year)</small>	4. Securities Acquired (A) or Disposed of (D)			3. Amount of Securities Owned at End of Month		4. Ownership Form: Direct (D) or indirect (I)	6. Nature of Indirect Beneficial Ownership		
		Amount	(A) or (D)	Price	%	Number of Shares				
COMMON SHARES AT P1.00 PAR VALUE	Beg. Bal.				0.02%	2,226,405	1,744,477	(I) ESOWN (subscribed & unissued until fully paid)		
	4/30/2019						481,928	Direct		
	Transaction date 9/28/2020	41,992	A	P27.72(ESOWN Price)						
		Acquired through ESOWN Subscription								
	End. Bal.						1,786,469	(I) ESOWN (subscribed & unissued until fully paid)		
	as of 9/28/2020				0.02%	2,268,397	481,928	Direct		

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

(1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:

- (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
- (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.

(2) A person will be deemed to have an indirect beneficial interest in any equity security which is:

- (A) held by members of a person's immediate family sharing the same household;
- (B) held by a partnership in which such person is a general partner;
- (C) held by a corporation of which such person is a controlling shareholder; or
- (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) *	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

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Attach additional sheets if space provided is insufficient.

MANUEL A. BLAS II

Signature of Reporting Person

1-Oct-20

Date

**SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines**

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES
Filed pursuant to Section 23 of the Securities Regulation Code

Check box if no longer subject to filing requirement

1. Name and Address of Reporting Person <p align="center">FERNANDO, DINDO R.</p> <p>(Last) (First) (Middle)</p> c/o Ayala Land, Inc. 30F Tower One and Exchange Plaza (Street) Ayala Triangle, Ayala Avenue, Makati City, 1226 (City) (Province) (Postal Code)	2. Issuer Name and Trading Symbol <p align="center">AYALA LAND, INC (ALI)</p> 3. Tax Identification Number <p align="center">100-232-012</p> 4. Citizenship <p align="center">FILIPINO</p> 5. Statement for Month/Year <p align="center">September 2020</p> 6. If Amendment, Date of Original (Month/Year)	7. Relationship of Reporting Person to Issuer (Check all applicable) <table style="width:100%; border: none;"> <tr> <td style="text-align: center;"><input checked="" type="checkbox"/></td> <td style="text-align: left;">Director</td> <td style="text-align: center;"><input type="checkbox"/></td> <td style="text-align: left;">10% Owner</td> </tr> <tr> <td style="text-align: center;"><input type="checkbox"/></td> <td style="text-align: left;">Officer</td> <td style="text-align: center;"><input type="checkbox"/></td> <td style="text-align: left;">Other</td> </tr> <tr> <td colspan="2" style="text-align: center;">(give title below)</td> <td colspan="2" style="text-align: center;">(specify below)</td> </tr> </table> <p align="center">VICE PRESIDENT</p>	<input checked="" type="checkbox"/>	Director	<input type="checkbox"/>	10% Owner	<input type="checkbox"/>	Officer	<input type="checkbox"/>	Other	(give title below)		(specify below)	
<input checked="" type="checkbox"/>	Director	<input type="checkbox"/>	10% Owner											
<input type="checkbox"/>	Officer	<input type="checkbox"/>	Other											
(give title below)		(specify below)												

Table 1 - Equity Securities Beneficially Owned

1. Class of Equity Security	2. Transaction Date (Month/Day/Year)	4. Securities Acquired (A) or Disposed of (D)			3. Amount of Securities Owned at End of Month		4. Ownership Form: Direct (L) or Indirect (I)	6. Nature of Indirect Beneficial Ownership
		Amount	(A) or (D)	Price	%	Number of Shares		
COMMON SHARES AT P1.00 PAR VALUE	Beg. Bal.				0.01%	940,760	I	(I) ESOWN (subscribed and unissued until fully paid)
	as of 04/30/2019							
	Transaction Date	58,133	A	P27.72(ESOWN Price)				
	09/28/2020	Acquired through ESOWN Subscription						
	End. Bal.				0.01%	998,893	I	(I) ESOWN (subscribed and unissued until fully paid)
	as of 09/28/2020							

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

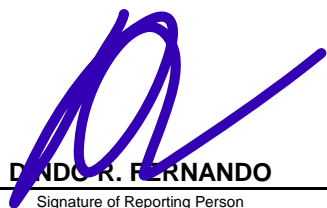
- Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.
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Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) *	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.


DANDO R. FERNANDO
 Signature of Reporting Person

1-Oct-20
 Date

**SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines**

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES
Filed pursuant to Section 23 of the Securities Regulation Code

Check box if no longer subject to filing requirement

1. Name and Address of Reporting Person <p align="center">GUTIERREZ, RUFINO HERMANN S.</p> <p align="center"><small>(First) (Middle)</small></p> <p>c/o Ayala Land, Inc. 30F Tower One and Exchange Plaza</p> <p align="center"><small>(Street)</small></p> <p>Ayala Triangle, Ayala Avenue, Makati City, 1226 <small>(City) (Province) (Postal Code)</small></p>	2. Issuer Name and Trading Symbol <p align="center">AYALA LAND, INC (ALI)</p>	3. Tax Identification Number <p align="center">184-411-863</p>	5. Statement for Month/Year <p align="center">September 2020</p>	7. Relationship of Reporting Person to Issuer <small>(Check all applicable)</small> <p align="center"> <input type="checkbox"/> Director <input checked="" type="checkbox"/> Officer <input type="checkbox"/> 10% Owner <input type="checkbox"/> Other <small>(give title below) (specify below)</small> <p align="center">Vice President</p> </p>
Table 1 - Equity Securities Beneficially Owned				

1. Class of Equity Security	2. Transaction Date <small>(Month/Day/Year)</small>	4. Securities Acquired (A) or Disposed of (D)			3. Amount of Securities Owned at End of Month		4. Ownership Form: Direct (D) or indirect (I) *	6. Nature of Indirect Beneficial Ownership
		Amount	(A) or (D)	Price	%	Number of Shares		
COMMON SHARES AT P1.00 PAR VALUE	Beg. Bal.				0.00%	510,778	256,600	(I) Lodged with PCD
	11/25/2019						254,178	(I) ESOWN (subscribed & unissued until fully paid)
	Transaction date 9/28/2020	58,278	A	P27.72(ESOWN Price)				
		Acquired through ESOWN Subscription						
	End. Bal.						256,600	(I) Lodged with PCD
	as of 9/28/2020				0.00%	569,056	312,456	(I) ESOWN (subscribed & unissued until fully paid)

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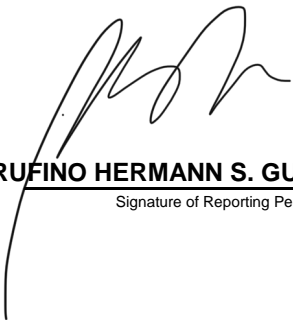
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Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

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N/A												

Explanation of Responses:

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RUFINO HERMANN S. GUTIERREZ
 Signature of Reporting Person

1-Oct-20
 Date

**SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines**

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES
Filed pursuant to Section 23 of the Securities Regulation Code

Check box if no longer subject to filing requirement

1. Name and Address of Reporting Person <p align="center">HERNANDEZ, JAVIER D.</p> <p align="center"><small>(First) (Middle)</small></p> c/o Ayala Land, Inc. 30F Tower One and Exchange Plaza <p align="center"><small>(Street)</small></p> Ayala Triangle, Ayala Avenue, Makati City, 1226 <p align="center"><small>(City) (Province) (Postal Code)</small></p>		2. Issuer Name and Trading Symbol <p align="center">AYALA LAND, INC (ALI)</p>			7. Relationship of Reporting Person to Issuer (Check all applicable) <table style="width:100%; border: none;"> <tr> <td style="width:33%; text-align: center;"><input type="checkbox"/> Director</td> <td style="width:33%; text-align: center;"><input type="checkbox"/> 10% Owner</td> </tr> <tr> <td style="text-align: center;"><input checked="" type="checkbox"/> Officer</td> <td style="text-align: center;"><input type="checkbox"/> Other</td> </tr> <tr> <td align="center" colspan="2"><small>(give title below)</small></td> </tr> <tr> <td align="center" colspan="2">VICE PRESIDENT</td> </tr> </table>				<input type="checkbox"/> Director	<input type="checkbox"/> 10% Owner	<input checked="" type="checkbox"/> Officer	<input type="checkbox"/> Other	<small>(give title below)</small>		VICE PRESIDENT					
<input type="checkbox"/> Director	<input type="checkbox"/> 10% Owner																			
<input checked="" type="checkbox"/> Officer	<input type="checkbox"/> Other																			
<small>(give title below)</small>																				
VICE PRESIDENT																				
3. Tax Identification Number 154-336-774		5. Statement for Month/Year September 2020			6. If Amendment, Date of Original (Month/Year) _____															
4. Citizenship FILIPINO		Table 1 - Equity Securities Beneficially Owned																		
1. Class of Equity Security COMMON SHARES AT P1.00 PAR VALUE	2. Transaction Date (Month/Day/Year) Beg. Bal. 04/30/2019 Transaction date 09/28/2020 End. Bal. as of 09/28/2020	4. Securities Acquired (A) or Disposed of (D) <table border="1" style="width:100%; border-collapse: collapse;"> <thead> <tr> <th style="width:33%;">Amount</th> <th style="width:33%;">(A) or (D)</th> <th style="width:33%;">Price</th> </tr> </thead> <tbody> <tr> <td>58,981</td> <td align="center">A</td> <td align="center">P27.72(ESOWN Price)</td> </tr> <tr> <td align="center" colspan="3">Acquired through ESOWN Subscription</td> </tr> </tbody> </table>	Amount	(A) or (D)	Price	58,981	A	P27.72(ESOWN Price)	Acquired through ESOWN Subscription			3. Amount of Securities Owned at End of Month <table border="1" style="width:100%; border-collapse: collapse;"> <thead> <tr> <th style="width:33%;">%</th> <th style="width:33%;">Number of Shares</th> </tr> </thead> <tbody> <tr> <td align="center">0.00%</td> <td align="center">395,704</td> </tr> <tr> <td align="center">0.00%</td> <td align="center">454,685</td> </tr> </tbody> </table>	%	Number of Shares	0.00%	395,704	0.00%	454,685	4. Ownership Form: Direct (D) or Indirect (I) * 31,347 364,357 31,347 423,338	6. Nature of Indirect Beneficial Ownership (I) Lodged with PCD (I) ESOWN (subscribed & unissued until fully paid) (I) Lodged with PCD (I) ESOWN (subscribed & unissued until fully paid)
Amount	(A) or (D)	Price																		
58,981	A	P27.72(ESOWN Price)																		
Acquired through ESOWN Subscription																				
%	Number of Shares																			
0.00%	395,704																			
0.00%	454,685																			

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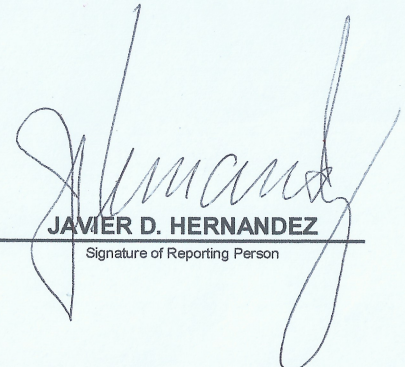
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(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) *	10. Nature of Indirect Beneficial Ownership
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N/A												

Explanation of Responses:

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Attach additional sheets if space provided is insufficient.


JAVIER D. HERNANDEZ
 Signature of Reporting Person

1-Oct-20
 Date

**SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines**

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES
Filed pursuant to Section 23 of the Securities Regulation Code

Check box if no longer subject to filing requirement

1. Name and Address of Reporting Person JUGO, JOSEPH CARMICHAEL Z. (First) (Middle) c/o Ayala Land, Inc. 30F Tower One and Exchange Plaza (Street) Ayala Triangle, Ayala Avenue, Makati City, 1226 (City) (Province) (Postal Code)		2. Issuer Name and Trading Symbol AYALA LAND, INC (ALI)			7. Relationship of Reporting Person to Issuer (Check all applicable) ____ Director _____ 10% Owner <input checked="" type="checkbox"/> Officer _____ Other (give title below) (specify below) VICE PRESIDENT			
		3. Tax Identification Number 910-343-466	5. Statement for Month/Year September 2020					
		4. Citizenship FILIPINO	6. If Amendment, Date of Original (Month/Year)					
Table 1 - Equity Securities Beneficially Owned								
1. Class of Equity Security	2. Transaction Date (Month/Day/Year)	4. Securities Acquired (A) or Disposed of (D)			3. Amount of Securities Owned at End of Month		4. Ownership Form: Direct (D) or indirect (I)	6. Nature of Indirect Beneficial Ownership
		Amount	(A) or (D)	Price	%	Number of Shares		
COMMON SHARES AT P1.00 PAR VALUE	Beg. Bal.				0.00%	731,025	3,640	(I) Lodged with PCD
	4/30/2019						727,385	(I) ESOWN (subscribed & unissued until fully paid)
	Transaction date 9/28/2020	57,229	A	P27.72(ESOWN Price)				
		Acquired through ESOWN Subscription						
	End. Bal.						3,640	(I) Lodged with PCD
	as of 9/28/2020				0.01%	788,254	784,614	(I) ESOWN (subscribed & unissued until fully paid)

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FORM 23-B (continued)

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) *	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.


JOSEPH CARMICHAEL Z. JUGO
 Signature of Reporting Person

1-Oct-20
 Date

**SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines**

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES
Filed pursuant to Section 23 of the Securities Regulation Code

Check box if no longer subject to filing requirement

1. Name and Address of Reporting Person <p align="center">LEGASPI, MICHAEL ALEXIS C.</p> <p align="center"><small>(First) (Middle)</small></p> <p>c/o Ayala Land, Inc. 30F Tower One and Exchange Plaza</p> <p align="center"><small>(Street)</small></p> <p>Ayala Triangle, Ayala Avenue, Makati City, 1226 <small>(City) (Province) (Postal Code)</small></p>		2. Issuer Name and Trading Symbol <p align="center">AYALA LAND, INC (ALI)</p>			7. Relationship of Reporting Person to Issuer <small>(Check all applicable)</small> <table style="width:100%; border: none;"> <tr> <td style="width:50%; border: none;"> <input type="checkbox"/> Director <input checked="" type="checkbox"/> Officer <small>(give title below)</small> VICE PRESIDENT </td> <td style="width:50%; border: none;"> <input type="checkbox"/> 10% Owner <input type="checkbox"/> Other <small>(specify below)</small> </td> </tr> </table>				<input type="checkbox"/> Director <input checked="" type="checkbox"/> Officer <small>(give title below)</small> VICE PRESIDENT	<input type="checkbox"/> 10% Owner <input type="checkbox"/> Other <small>(specify below)</small>
<input type="checkbox"/> Director <input checked="" type="checkbox"/> Officer <small>(give title below)</small> VICE PRESIDENT	<input type="checkbox"/> 10% Owner <input type="checkbox"/> Other <small>(specify below)</small>									
3. Tax Identification Number <p align="center">125-283-681</p>		5. Statement for Month/Year <p align="center">September 2020</p>			4. Citizenship <p align="center">FILIPINO</p>					
4. Citizenship <p align="center">FILIPINO</p>		6. If Amendment, Date of Original (Month/Year) 			Table 1 - Equity Securities Beneficially Owned					
1. Class of Equity Security	2. Transaction Date <small>(Month/Day/Year)</small>	4. Securities Acquired (A) or Disposed of (D)			3. Amount of Securities Owned at End of Month		4. Ownership Form: <small>Direct (D) or indirect (I)</small>	6. Nature of Indirect Beneficial Ownership		
		Amount	(A) or (D)	Price	%	Number of Shares				
COMMON SHARES AT P1.00 PAR VALUE	Beg. Bal.				0.03%	4,529,406	647,193	(I) Lodged with PCD		
	4/30/2019						3,882,213	(I) ESOWN (subscribed & unissued until fully paid)		
	Transaction date 9/28/2020	40,818	A	P27.72(ESOWN Price)						
		Acquired through ESOWN Subscription								
	End. Bal.						647,193	(I) Lodged with PCD		
	as of 9/28/2020				0.03%	4,570,224	3,923,031	(I) ESOWN (subscribed & unissued until fully paid)		

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
 - (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
 - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
- (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
 - (A) held by members of a person's immediate family sharing the same household;
 - (B) held by a partnership in which such person is a general partner;
 - (C) held by a corporation of which such person is a controlling shareholder; or
 - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

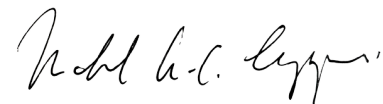
FORM 23-B (continued)

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) *	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.


MICHAEL ALEXIS C. LEGASPI
Signature of Reporting Person

1-Oct-20
Date

SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES
Filed pursuant to Section 23 of the Securities Regulation Code

Check box if no longer subject to filing requirement

1. Name and Address of Reporting Person MAGLANOC, CHRISTOPHER B. <small>(First) (Middle)</small>		2. Issuer Name and Trading Symbol AYALA LAND, INC (ALI)		7. Relationship of Reporting Person to Issuer <small>(Check all applicable)</small>				
c/o Ayala Land, Inc. 30F Tower One and Exchange Plaza <small>(Street)</small>		3. Tax Identification Number 153-604-652	5. Statement for Month/Year September 2020	<input checked="" type="checkbox"/> Director <input type="checkbox"/> Officer <small>(give title below)</small>	<input type="checkbox"/> 10% Owner <input type="checkbox"/> Other <small>(specify below)</small>			
Ayala Triangle, Ayala Avenue, Makati City, 1226 <small>(City) (Province) (Postal Code)</small>		4. Citizenship FILIPINO	6. If Amendment, Date of Original (Month/Year)	VICE PRESIDENT				
Table 1 - Equity Securities Beneficially Owned								
1. Class of Equity Security	2. Transaction Date <small>(Month/Day/Year)</small>	4. Securities Acquired (A) or Disposed of (D)			3. Amount of Securities Owned at End of Month		4. Ownership Form: Direct (D) or Indirect (I)	6. Nature of Indirect Beneficial Ownership
		Amount	(A) or (D)	Price	%	Number of Shares		
COMMON SHARES AT P1.00 PAR VALUE	Beg. Bal.				0.01%	861,910	50,000	(I) Lodged with PCD
	5/30/2019						811,910	(I) ESOWN (subscribed & unissued until fully paid)
	Transaction date 9/28/2020	75,467	A	P27.72(ESOWN Price)				
		Acquired through ESOWN Subscription						
	End. Bal.						50,000	(I) Lodged with PCD
	as of 9/28/2020				0.01%	937,377	887,377	(I) ESOWN (subscribed & unissued until fully paid)

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
- (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
 - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
- (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
- (A) held by members of a person's immediate family sharing the same household;
 - (B) held by a partnership in which such person is a general partner;
 - (C) held by a corporation of which such person is a controlling shareholder; or
 - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) *	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

Note: File three (3) copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.


CHRISTOPHER B. MAGLANOC
Signature of Reporting Person

1-Oct-20
Date

**SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines**

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES
Filed pursuant to Section 23 of the Securities Regulation Code

Check box if no longer subject to filing requirement

1. Name and Address of Reporting Person <p align="center">MANGALI, FERDIE M.</p> <p align="center"><small>(First) (Middle)</small></p> <p>c/o Ayala Land, Inc. 30F Tower One and Exchange Plaza</p> <p align="center"><small>(Street)</small></p> <p>Ayala Triangle, Ayala Avenue, Makati City, 1226 <small>(City) (Province) (Postal Code)</small></p>		2. Issuer Name and Trading Symbol <p align="center">AYALA LAND, INC (ALI)</p>		7. Relationship of Reporting Person to Issuer <small>(Check all applicable)</small> <table style="width:100%; border: none;"> <tr> <td style="width:50%; border: none;"> <input checked="" type="checkbox"/> Director <input type="checkbox"/> Officer <small>(give title below)</small> <p align="center">Vice President</p> </td> <td style="width:50%; border: none;"> <input type="checkbox"/> 10% Owner <input type="checkbox"/> Other <small>(specify below)</small> </td> </tr> </table>				<input checked="" type="checkbox"/> Director <input type="checkbox"/> Officer <small>(give title below)</small> <p align="center">Vice President</p>	<input type="checkbox"/> 10% Owner <input type="checkbox"/> Other <small>(specify below)</small>
<input checked="" type="checkbox"/> Director <input type="checkbox"/> Officer <small>(give title below)</small> <p align="center">Vice President</p>	<input type="checkbox"/> 10% Owner <input type="checkbox"/> Other <small>(specify below)</small>								
3. Tax Identification Number <p align="center">106-285-832</p>		5. Statement for Month/Year <p align="center">September 2020</p>		8. If Amendment, Date of Original (Month/Year) 					
4. Citizenship <p align="center">FILIPINO</p>		Table 1 - Equity Securities Beneficially Owned							
1. Class of Equity Security	2. Transaction Date <small>(Month/Day/Year)</small>	4. Securities Acquired (A) or Disposed of (D)			3. Amount of Securities Owned at End of Month		4. Ownership Form: Direct (U) or Indirect (I)	6. Nature of Indirect Beneficial Ownership	
		Amount	(A) or (D)	Price	%	Number of Shares			
COMMON SHARES AT P1.00 PAR VALUE	Beg. Bal.				0.01%	756,859	I	ESOWN (subscribed & unissued until fully paid)	
	11/25/2019								
	Transaction date	55,443	A	P27.72(ESOWN Price)					
	9/28/2020	Acquired through ESOWN Subscription							
	End. Bal.								
	as of 9/28/2020				0.01%	812,302	I	ESOWN (subscribed & unissued until fully paid)	

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
 - (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
 - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
- (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
 - (A) held by members of a person's immediate family sharing the same household;
 - (B) held by a partnership in which such person is a general partner;
 - (C) held by a corporation of which such person is a controlling shareholder; or
 - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

FORM 23-B (continued)

**Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)**

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) *	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

Note: File three (3) copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.


FERDIE M. MANGALI
 Signature of Reporting Person

1-Oct-20
 Date

SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES
Filed pursuant to Section 23 of the Securities Regulation Code

Check box if no longer subject to filing requirement

1. Name and Address of Reporting Person MENPIN, ROMEO T. <small>(First) (Middle)</small>		2. Issuer Name and Trading Symbol AYALA LAND, INC (ALI)			7. Relationship of Reporting Person to Issuer <small>(Check all applicable)</small>			
c/o Ayala Land, Inc. 30F Tower One and Exchange Plaza <small>(Street)</small>		3. Tax Identification Number 139-349-488	5. Statement for Month/Year September 2020		<input checked="" type="checkbox"/> Director <input type="checkbox"/> Officer <input type="checkbox"/> 10% Owner <input type="checkbox"/> Other <small>(give title below) (specify below)</small>			
Ayala Triangle, Ayala Avenue, Makati City, 1226 <small>(City) (Province) (Postal Code)</small>		4. Citizenship FILIPINO	6. If Amendment, Date of Original (Month/Year)		VICE PRESIDENT			
Table 1 - Equity Securities Beneficially Owned								
1. Class of Equity Security	2. Transaction Date (Month/Day/Year)	4. Securities Acquired (A) or Disposed of (D)			3. Amount of Securities Owned at End of Month		4. Ownership Form: Direct (D) or Indirect (I) *	6. Nature of Indirect Beneficial Ownership
		Amount	(A) or (D)	Price	%	Number of Shares		
COMMON SHARES AT P1.00 PAR VALUE	Beg. Bal.				0.00%	524,994	39,005	(I) Lodged with PCD
	as of 5/14/2019						485,989	(I) ESOWN (subscribed & unissued until fully paid)
	Transaction date 9/28/2020	21,950	A	P27.72(ESOWN Price)				
		Acquired through ESOWN Subscription						
	End. Bal.						39,005	(I) Lodged with PCD
	as of 9/28/2020				0.00%	546,944	507,939	(I) ESOWN (subscribed & unissued until fully paid)

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

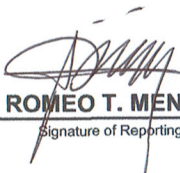
- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
 - (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
 - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
- (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
 - (A) held by members of a person's immediate family sharing the same household;
 - (B) held by a partnership in which such person is a general partner;
 - (C) held by a corporation of which such person is a controlling shareholder; or
 - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) *	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.


ROMEO T. MENPIN, Jr.
 Signature of Reporting Person

1-Oct-20
 Date

SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES
Filed pursuant to Section 23 of the Securities Regulation Code

Check box if no longer subject to filing requirement

1. Name and Address of Reporting Person OCAMPO, RODELITO J. (Last) (First) (Middle) c/o Ayala Land, Inc. 30F Tower One and Exchange Plaza (Street) Ayala Triangle, Ayala Avenue, Makati City, 1226 (City) (Province) (Postal Code)		2. Issuer Name and Trading Symbol AYALA LAND, INC (ALI)		7. Relationship of Reporting Person to Issuer (Check all applicable) <input checked="" type="checkbox"/> Director <input type="checkbox"/> Officer <input type="checkbox"/> 10% Owner <input type="checkbox"/> Other (give title below) (specify below) VICE PRESIDENT				
		3. Tax Identification Number 110-994-171	5. Statement for Month/Year September 2020					
		4. Citizenship FILIPINO	6. If Amendment, Date of Original (Month/Year)					
Table 1 - Equity Securities Beneficially Owned								
1. Class of Equity Security	2. Transaction Date (Month/Day/Year)	4. Securities Acquired (A) or Disposed of (D)			3. Amount of Securities Owned at End of Month		4. Ownership Form: Direct (D) or Indirect (I)	6. Nature of Indirect Beneficial Ownership
		Amount	(A) or (D)	Price	%	Number of Shares		
COMMON SHARES AT P1.00 PAR VALUE	Beg. Bal.				0.02%	2,737,150	341,012	(I) Lodged with PCD
	as of 04/30/2019						2,389,116	(I) ESOWN (subscribed & unissued until fully paid)
							7,022	(D) Direct
	Transaction date 09/28/2020	65,708	A	P27.72(ESOWN Price)				
		Acquired through ESOWN Subscription						
							341,012	(I) Lodged with PCD
	End. Bal.				0.02%	2,802,858	2,454,824	(I) ESOWN (subscribed & unissued until fully paid)
	as of 09/28/2020						7,022	(D) Direct

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

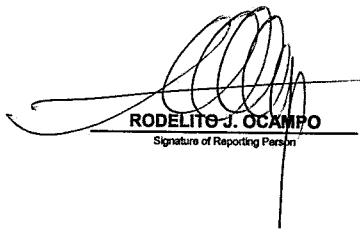
- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
- (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
 - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
- (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
- (A) held by members of a person's immediate family sharing the same household;
 - (B) held by a partnership in which such person is a general partner;
 - (C) held by a corporation of which such person is a controlling shareholder; or
 - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Year)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I)	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

Note: File three (3) copies of this form, one of which must be manually signed. Attach additional sheets if space provided is insufficient.


RODELITE J. OCAMPO
 Signature of Reporting Person

1-Oct-20
 Date

**SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines**

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES
Filed pursuant to Section 23 of the Securities Regulation Code

Check box if no longer subject to filing requirement

1. Name and Address of Reporting Person <p align="center">ORIS, GINAFLOR C.</p> <p align="center"><small>(First) (Middle)</small></p> <p>c/o Ayala Land, Inc. 30F Tower One and Exchange Plaza</p> <p align="center"><small>(Street)</small></p> <p>Ayala Triangle, Ayala Avenue, Makati City, 1226 <small>(City) (Province) (Postal Code)</small></p>	2. Issuer Name and Trading Symbol <p align="center">AYALA LAND, INC (ALI)</p>	7. Relationship of Reporting Person to Issuer <small>(Check all applicable)</small> <table style="width:100%; border: none;"> <tr> <td style="width:50%; border: none;"> <input type="checkbox"/> Director <input checked="" type="checkbox"/> Officer <small>(give title below)</small> <p align="center">VICE PRESIDENT</p> </td> <td style="width:50%; border: none;"> <input type="checkbox"/> 10% Owner <input type="checkbox"/> Other <small>(specify below)</small> </td> </tr> </table>	<input type="checkbox"/> Director <input checked="" type="checkbox"/> Officer <small>(give title below)</small> <p align="center">VICE PRESIDENT</p>	<input type="checkbox"/> 10% Owner <input type="checkbox"/> Other <small>(specify below)</small>
<input type="checkbox"/> Director <input checked="" type="checkbox"/> Officer <small>(give title below)</small> <p align="center">VICE PRESIDENT</p>	<input type="checkbox"/> 10% Owner <input type="checkbox"/> Other <small>(specify below)</small>			
3. Tax Identification Number <p align="center">146-473-756</p>	5. Statement for Month/Year <p align="center">September 2020</p>			
4. Citizenship <p align="center">FILIPINO</p>	6. If Amendment, Date of Original (Month/Year) 			

Table 1 - Equity Securities Beneficially Owned

1. Class of Equity Security	2. Transaction Date <small>(Month/Day/Year)</small>	4. Securities Acquired (A) or Disposed of (D)			3. Amount of Securities Owned at End of Month		4. Ownership Form: Direct (D) or indirect (I)	6. Nature of Indirect Beneficial Ownership
		Amount	(A) or (D)	Price	%	Number of Shares		
COMMON SHARES AT P1.00 PAR VALUE	Beg. Bal.				0.01%	785,882	I	(I) ESOWN (subscribed & unissued until fully paid)
	4/30/2019							
	Transaction date 9/28/2020	78,828	A	P27.72(ESOWN Price)				
		Acquired through ESOWN Subscription						
	End. Bal.							
	as of 9/28/2020				0.01%	864,710	I	(I) ESOWN (subscribed & unissued until fully paid)

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

- Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.
- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
 - (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
 - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
 - (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
 - (A) held by members of a person's immediate family sharing the same household;
 - (B) held by a partnership in which such person is a general partner;
 - (C) held by a corporation of which such person is a controlling shareholder; or
 - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

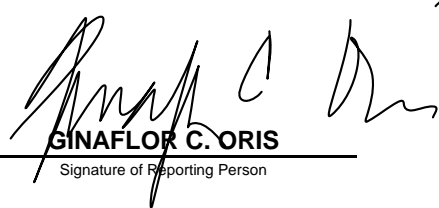
FORM 23-B (continued)

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) *	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.


GINAFLO R C. ORIS
 Signature of Reporting Person

1-Oct-20
 Date

**SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines**

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES
Filed pursuant to Section 23 of the Securities Regulation Code

Check box if no longer subject to filing requirement

1. Name and Address of Reporting Person <p align="center">SALIPSIP, DARWIN L.</p> <p align="center"><small>(First) (Middle)</small></p> <p>c/o Ayala Land, Inc. 30F Tower One and Exchange Plaza</p> <p align="center"><small>(Street)</small></p> <p>Ayala Triangle, Ayala Avenue, Makati City, 1226 <small>(City) (Province) (Postal Code)</small></p>	2. Issuer Name and Trading Symbol <p align="center">AYALA LAND, INC (ALI)</p>	7. Relationship of Reporting Person to Issuer <small>(Check all applicable)</small> <table style="width:100%; border: none;"> <tr> <td style="width:50%; border: none;"> <input type="checkbox"/> Director <input checked="" type="checkbox"/> Officer <small>(give title below)</small> <p align="center">Vice President</p> </td> <td style="width:50%; border: none;"> <input type="checkbox"/> 10% Owner <input type="checkbox"/> Other <small>(specify below)</small> </td> </tr> </table>	<input type="checkbox"/> Director <input checked="" type="checkbox"/> Officer <small>(give title below)</small> <p align="center">Vice President</p>	<input type="checkbox"/> 10% Owner <input type="checkbox"/> Other <small>(specify below)</small>
<input type="checkbox"/> Director <input checked="" type="checkbox"/> Officer <small>(give title below)</small> <p align="center">Vice President</p>	<input type="checkbox"/> 10% Owner <input type="checkbox"/> Other <small>(specify below)</small>			
3. Tax Identification Number <p align="center">171-830-469</p>	5. Statement for Month/Year <p align="center">September 2020</p>	6. If Amendment, Date of Original (Month/Year) 		

Table 1 - Equity Securities Beneficially Owned

1. Class of Equity Security	2. Transaction Date <small>(Month/Day/Year)</small>	4. Securities Acquired (A) or Disposed of (D)			3. Amount of Securities Owned at End of Month		4. Ownership Form: Direct (D) or indirect (I)	6. Nature of Indirect Beneficial Ownership
		<small>Amount</small>	<small>(A) or (D)</small>	<small>Price</small>	<small>%</small>	<small>Number of Shares</small>		
COMMON SHARES AT P1.00 PAR VALUE	Beg. Bal.				0.00%	676,487	I	ESOWN (subscribed & unissued until fully paid)
	11/25/2019							
	Transaction date 9/28/2020	19,109	A	P27.72(ESOWN Price)				
		Acquired through ESOWN Subscription						
	End. Bal.							
	as of 9/28/2020				0.00%	695,596	I	ESOWN (subscribed & unissued until fully paid)

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

- Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.
- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
 - (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
 - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
 - (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
 - (A) held by members of a person's immediate family sharing the same household;
 - (B) held by a partnership in which such person is a general partner;
 - (C) held by a corporation of which such person is a controlling shareholder; or
 - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) *	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.


DARWIN L. SALIPSIP
 Signature of Reporting Person

1-Oct-20
 Date

**SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines**

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 23 of the Securities Regulation Code

Check box if no longer subject to filing requirement

1. Name and Address of Reporting Person <p align="center">SALVADOR, ANGELICA L.</p> <p align="center">(First) (Middle)</p> <p>c/o Ayala Land, Inc. 30F Tower One and Exchange Plaza</p> <p align="center">(Street)</p> <p>Ayala Triangle, Ayala Avenue, Makati City, 1226</p> <p align="center">(City) (Province) (Postal Code)</p>	2. Issuer Name and Trading Symbol <p align="center">AYALA LAND, INC (ALI)</p>	3. Tax Identification Number <p align="center">132-204-662-000</p>	5. Statement for Month/Year <p align="center">September 2020</p>	7. Relationship of Reporting Person to Issuer (Check all applicable) <table style="width:100%; border: none;"> <tr> <td style="text-align: center;"><input checked="" type="checkbox"/> Director Officer</td> <td style="text-align: center;"><input type="checkbox"/> 10% Owner</td> </tr> <tr> <td style="text-align: center;"><input type="checkbox"/> _____</td> <td style="text-align: center;"><input type="checkbox"/> Other</td> </tr> <tr> <td style="text-align: center;">(give title below)</td> <td style="text-align: center;">(specify below)</td> </tr> </table> <p align="center">VICE PRESIDENT</p>	<input checked="" type="checkbox"/> Director Officer	<input type="checkbox"/> 10% Owner	<input type="checkbox"/> _____	<input type="checkbox"/> Other	(give title below)	(specify below)
<input checked="" type="checkbox"/> Director Officer	<input type="checkbox"/> 10% Owner									
<input type="checkbox"/> _____	<input type="checkbox"/> Other									
(give title below)	(specify below)									
6. If Amendment, Date of Original (Month/Year) 										

Table 1 - Equity Securities Beneficially Owned

1. Class of Equity Security	2. Transaction Date (Month/Day/Year)	4. Securities Acquired (A) or Disposed of (D)			3. Amount of Securities Owned at End of Month		4. Ownership Form: Direct (D) or Indirect (I) *	6. Nature of Indirect Beneficial Ownership
		Amount	(A) or (D)	Price	%	Number of Shares		
COMMON SHARES AT P1.00 PAR VALUE	Beg. Bal.				0.01%	1,210,910	29,431	(D) Direct
	as of 06/03/2019						1,098,460	(I) ESOWN (subscribed & unissued until fully paid)
							83,019	(I) Lodged with PCD
	Transaction date 09/28/2020	48,221	A	P27.72(ESOWN Price)				
		Acquired through ESOWN Subscription						
							29,431	(D) Direct
	End. Bal.				0.01%	1,259,131	1,146,681	(I) ESOWN (subscribed & unissued until fully paid)
	as of 09/28/2020						83,019	(I) Lodged with PCD

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

- Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.
- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
- (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
 - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
- (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
- (A) held by members of a person's immediate family sharing the same household;
 - (B) held by a partnership in which such person is a general partner;
 - (C) held by a corporation of which such person is a controlling shareholder; or

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I)	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

Note: File three (3) copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.



ANGELICA L. SALVADOR
Signature of Reporting Person

October 1, 2020
Date

**SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines**

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 23 of the Securities Regulation Code

Check box if no longer subject to filing requirement

1. Name and Address of Reporting Person TOMELDAN, MA. ROWENA VICTORIA M.		2. Issuer Name and Trading Symbol AYALA LAND, INC (ALI)			7. Relationship of Reporting Person to Issuer (Check all applicable)			
(First) (Middle)		3. Tax Identification Number		5. Statement for Month/Year		Director _____ 10% Owner _____ Officer _____ Other _____ (give title below) (specify below)		
c/o Ayala Land, Inc. 30F Tower One and Exchange Plaza		108-728-659		September 2020		VICE PRESIDENT		
(Street)		4. Citizenship		6. If Amendment, Date of Original (Month/Year)				
Ayala Triangle, Ayala Avenue, Makati City, 1226 <small>(City) (Province) (Postal Code)</small>		FILIPINO						
Table 1 - Equity Securities Beneficially Owned								
1. Class of Equity Security	2. Transaction Date <small>(Month/Day/Year)</small>	4. Securities Acquired (A) or Disposed of (D)			3. Amount of Securities Owned at End of Month		4. Ownership Form: Direct (U) or Indirect (I) *	6. Nature of Indirect Beneficial Ownership
		Amount	(A) or (D)	Price	%	Number of Shares		
COMMON SHARES AT P1.00 PAR VALUE	Beg. Bal.				0.01%	1,238,280	23,123	(I) Lodged with PCD
	as of 4/30/2019						803,877	(I) ESOWN (subscribed & unissued until fully paid)
							411,280	Direct
	Transaction Date	122,561	A	P27.72(ESOWN Price)				
	09/28/2020	Acquired through ESOWN Subscription						
	End. Bal.						23,123	(I) Lodged with PCD
	09/28/2020				0.01%	1,360,841	926,438	(I) ESOWN (subscribed & unissued until fully paid)
							411,280	Direct

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

- Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.
- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
 - (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
 - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
 - (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
 - (A) held by members of a person's immediate family sharing the same household;
 - (B) held by a partnership in which such person is a general partner;
 - (C) held by a corporation of which such person is a controlling shareholder; or
 - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) *	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.



MA. ROWENA VICTORIA M. TOMELDAN

Signature of Reporting Person

1-Oct-20

Date

**SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines**

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 23 of the Securities Regulation Code

Check box if no longer subject to filing requirement

1. Name and Address of Reporting Person <p align="center">TUPAZ, JENNYLLE S.</p> <p align="center"><small>(First) (Middle)</small></p> <p>c/o Ayala Land, Inc. 30F Tower One and Exchange Plaza</p> <p align="center"><small>(Street)</small></p> <p>Ayala Triangle, Ayala Avenue, Makati City, 1226 <small>(City) (Province) (Postal Code)</small></p>		2. Issuer Name and Trading Symbol <p align="center">AYALA LAND, INC (ALI)</p>			7. Relationship of Reporting Person to Issuer <p align="center"><small>(Check all applicable)</small></p> <p>____ Director <input checked="" type="checkbox"/> Officer <small>(give title below)</small></p> <p>____ 10% Owner ____ Other <small>(specify below)</small></p> <p align="center"><u>VICE PRESIDENT</u></p>			
3. Tax Identification Number <p align="center">170-896-781</p>		5. Statement for Month/Year <p align="center">September 2020</p>			6. If Amendment, Date of Original (Month/Year) 			
Table 1 - Equity Securities Beneficially Owned								
1. Class of Equity Security	2. Transaction Date <small>(Month/Day/Year)</small>	4. Securities Acquired (A) or Disposed of (D)			3. Amount of Securities Owned at End of Month		4. Ownership Form: <small>Direct (D) or Indirect (I) *</small>	6. Nature of Indirect Beneficial Ownership
		<small>Amount</small>	<small>(A) or (D)</small>	<small>Price</small>	<small>%</small>	<small>Number of Shares</small>		
COMMON SHARES AT P1.00 PAR VALUE	Beg. Bal.				0.01%	847,574	847,415	(I) ESOWN (subscribed & unissued until fully paid)
	4/30/2019						159	(I) Lodged with PCD
	Transaction date 9/28/2020	89,467	A	P27.72(ESOWN Price)				
		Acquired through ESOWN Subscription						
	End. Bal.						936,882	(I) ESOWN (subscribed & unissued until fully paid)
	as of 9/28/2020				0.01%	937,041	159	(I) Lodged with PCD

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
 - (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
 - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
- (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
 - (A) held by members of a person's immediate family sharing the same household;
 - (B) held by a partnership in which such person is a general partner;
 - (C) held by a corporation of which such person is a controlling shareholder; or
 - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) *	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.



JENNYLLE S. TUPAZ

Signature of Reporting Person

1-Oct-20

Date

**SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines**

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES
Filed pursuant to Section 23 of the Securities Regulation Code

Check box if no longer subject to filing requirement

1. Name and Address of Reporting Person <p align="center">ALIPAO, AMELIA ANN T.</p> <p align="center"><small>(First) (Middle)</small></p> c/o Ayala Land, Inc. 30F Tower One and Exchange Plaza <p align="center"><small>(Street)</small></p> Ayala Triangle, Ayala Avenue, Makati City, 1226 <p align="center"><small>(City) (Province) (Postal Code)</small></p>		2. Issuer Name and Trading Symbol <p align="center">AYALA LAND, INC (ALI)</p>			7. Relationship of Reporting Person to Issuer <p align="center"><small>(Check all applicable)</small></p> <table style="width:100%; border: none;"> <tr> <td style="width:50%; border: none;"> <input type="checkbox"/> Director <input checked="" type="checkbox"/> Officer <p align="center"><small>(give title below)</small></p> </td> <td style="width:50%; border: none;"> <input type="checkbox"/> 10% Owner <input type="checkbox"/> Other <p align="center"><small>(specify below)</small></p> </td> </tr> </table> <p align="center">Chief Information Officer and Data Protection Officer</p>				<input type="checkbox"/> Director <input checked="" type="checkbox"/> Officer <p align="center"><small>(give title below)</small></p>	<input type="checkbox"/> 10% Owner <input type="checkbox"/> Other <p align="center"><small>(specify below)</small></p>
<input type="checkbox"/> Director <input checked="" type="checkbox"/> Officer <p align="center"><small>(give title below)</small></p>	<input type="checkbox"/> 10% Owner <input type="checkbox"/> Other <p align="center"><small>(specify below)</small></p>									
3. Tax Identification Number <p align="center">133-235-058</p>		5. Statement for Month/Year <p align="center">September 2020</p>			6. If Amendment, Date of Original (Month/Year)					
					Table 1 - Equity Securities Beneficially Owned					
1. Class of Equity Security	2. Transaction Date <small>(Month/Day/Year)</small>	4. Securities Acquired (A) or Disposed of (D)			3. Amount of Securities Owned at End of Month		4. Ownership Form: <small>Direct (D) or indirect (I)</small>	6. Nature of Indirect Beneficial Ownership		
		<small>Amount</small>	<small>(A) or (D)</small>	<small>Price</small>	<small>%</small>	<small>Number of Shares</small>				
COMMON SHARES AT P1.00 PAR VALUE	Beg. Bal.				0.01%	1,508,137	1,227,344	(I) Lodged with PCD		
	4/30/2019						280,793	(I) ESOWN (subscribed & unissued until fully paid)		
	Transaction date 9/28/2020	51,324	A	P27.72(ESOWN Price)						
		Acquired through ESOWN Subscription								
	End. Bal.						1,227,344	(I) Lodged with PCD		
	as of 9/28/2020				0.01%	1,559,461	332,117	(I) ESOWN (subscribed & unissued until fully paid)		

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

- Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.
- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
 - (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
 - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
 - (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
 - (A) held by members of a person's immediate family sharing the same household;
 - (B) held by a partnership in which such person is a general partner;
 - (C) held by a corporation of which such person is a controlling shareholder; or
 - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

FORM 23-B (continued)

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) *	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.



AMELIA ANN T. ALIPAO

Signature of Reporting Person

1-Oct-20

Date