



# Institute of Corporate Directors

presents this

## Certificate of Participation

to

**Leovigildo D. Abot**

Ayala Land, Inc.

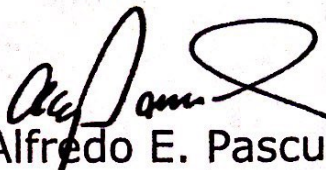
for having participated in

## Corporate Governance Conference on Sustainability

held on

Tuesday, 9 October 2018

at Dusit Thani Manila,  
Makati City, Metro Manila, Philippines.

  
Alfredo E. Pascual  
Chief Executive Officer





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**Javier D. Hernandez**

Ayala Land, Inc.

for having participated in

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at Dusit Thani Manila,

Makati City, Metro Manila, Philippines.

Alfredo E. Pascual  
*Chief Executive Officer*



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to

**Michael Alexis C. Legaspi**

Ayala Land, Inc.

for having participated in

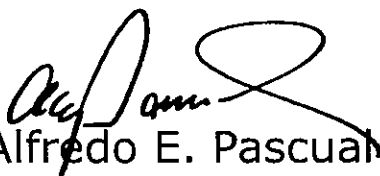
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**Dindo R. Fernando**

Ayala Land, Inc.

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Alfredo E. Pascual

*Chief Executive Officer*

