

28 November 2014

Securities and Exchange Commission

SEC Building, Mandaluyong City

Attention: Hon. Vicente Graciano P. Felizmenio, Jr.
Director, Market Regulation Department

Philippine Stock Exchange, Inc.

3rd Floor, Tower One and Exchange Plaza
Ayala Triangle, Ayala Ave., Makati City

Attention: Ms. Janet A. Encarnacion
Head, Disclosure Department

Philippine Dealing and Exchange Corporation

37th Floor, Tower 1, The Enterprise Center
6766 Ayala Ave cor. Paseo de Roxas, Makati City

Attention: Ms. Vina Vanessa S. Salonga
Head, Issuer Compliance and Disclosures Department

Gentlemen,

Please see attached Certificate of Attendance of Ayala Land Inc. key officers that have attended the “Distinguished Corporate Governance Speaker Series” seminar by The Institute of Corporate Directors held last November 20, 2014 at the Sofitel Philippine Plaza, Manila, Philippines.

OFFICERS

Leo Abot
Nylah Rizza Bautista
Aniceto V. Bisnar, Jr.
Arturo G. Corpuz
Ma. Corazon G. Dizon
Steven J. Dy
Jose Emmanuel H. Jalandoni
Joselito N. Luna
Rodelito J. Ocampo
Angelica L. Salvador

Thank you.

Very truly yours,



PAMELA ANN T. PEREZ
Deputy Compliance Officer



THE INSTITUTE OF CORPORATE DIRECTORS

presents this

Certificate of Attendance


to

Leo Abot

Ayala Corporation

*for having attended the Distinguished Corporate
Governance Speaker Series held on the 20th day of November
2014 at the Sofitel Philippine Plaza Manila.*

Given this 20th day of November 2014.


Ricardo Nicanor N. Jacinto
President & CEO



THE INSTITUTE OF CORPORATE DIRECTORS

presents this

Certificate of Attendance


to

Nylah Rizza Bautista

Ayala Land, Inc.

*for having attended the Distinguished Corporate
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2014 at the Sofitel Philippine Plaza Manila.*

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President & CEO



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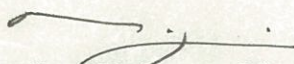
to

Jose Emmanuel H. Jalandoni

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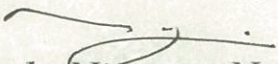
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